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MARLBOROUGH
NEW HAMPSHIRE

2010

ANNUAL REPORT

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TOWN OF MARLBOROUGH

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Cover Photo: Our Civil War Monument is shown decorated for Memorial Day around 1900. The monument was dedicated in 1894 to honor Marlborough men who served during the Civil War which started 150 years ago on April 12, 1861. Photo provided by the Marlborough Historical Society.

TOWN OFFICERS/EMPLOYEES

BOARD OF SELECTMEN:	Chair:	John Northcott '11
Municipal Property Committee,		Lawrence Robinson '12
Water/Sewer Commissioners		Gina Paight '13
ADMINISTRATIVE ASSISTANT:		Sandra LaPlante
OFFICE ASSISTANT:		Cindy Molesky
TOWN CLERK-TAX COLLECTOR:		Ellen Orkins '11
DEPUTY TOWN CLERK-TAX COLLECTOR:		Heidi Laffond
TOWN TREASURER:		Barbara Johnson '13
DEPUTY TREASURER:		Patricia Fontaine
MODERATOR:		John Fletcher '12
DIRECTOR OF PUBLIC WORKS:		Harry Patnode Jr.
HIGHWAY DEPARTMENT EMPLOYEES:		Richard Patnode
		Brian Tarr
TRUSTEES OF TRUST FUNDS:		Chair: Wayne Crowell '13
		Rufus Frost, III '11
		Charlton MacVeagh '12
CEMETERY TRUSTEES:		Chair: Rita Grace '11
		Barbara Woodward '12
		Edwin Woodward Sr. '13

SEXTON:		Michael Ball '11
WELFARE ADMINISTRATOR		Cindy Molesky
DEPUTY:		Selectmen
HEALTH OFFICER:		Michael Wilber
AUDITOR:		Vachon,Clukay & Co.,PC
PLANNING BOARD:	Chair:	Prentice Colby '12
		Lawrence Robinson '12
		Richard Hill '13
		Craig Livingston '13
		Tim Sickels '13
		David Lauren '12
	Alternate:	Polly Pattison '11
	Alternate:	Robert Harris '12
	Secretary:	Kathy Oliver
ZONING BOARD:	Chair:	Frank Buckbee '13
		Jerry Germer '13
		Sanford Johnson '13
		Robert Harris '12
		Jane Hanify-Pitt '12
	Alternate:	Natalie Reid '12
	Secretary:	Kathy Oliver
RECREATION COMMITTEE:		Chair: Dean Ferranti '11
		Daniel Mitchell '12
		Mark Chamberlin '11
		Brian Bunce '12
		Michael Soucia '11

TOWN OFFICERS/EMPLOYEES

RECYCLING/TRANSFER CTR. EMPLOYEES:

Manager	Paul Laurendeau
	Clarence Batchelder
	Christopher Batchelder
	Robert Pratt Sr.
	Shawn Bleau

FIRE CHIEF: John Manning

DEPUTY FIRE CHIEF: Steven Thomas

FIRE WARDS:

Chief: John Manning '11
Michael Laffond '13
Matthew Patnode '13
Harry Brake '12
Steven Thomas '12

FOREST FIRE WARDEN: Michael Laffond

DEPUTY FOREST FIRE WARDENS:

Michael Goodwin
John Manning
Steven Thomas
Matthew Patnode

POLICE CHIEF: Christopher Lyons

DETECTIVE: Steve LaMears

POLICE OFFICER: Vacant

Secretary:	Rebecca Hokanson
School Patrol:	Arlene St. Pierre
	Pam Snelling
Animal Control:	Karen Wilber

FROST FREE LIBRARY TRUSTEES:

	Lisa Seelen '12
	Bernard Collins '11
	Teresa Horne '13
Honorary	Rufus Frost III
	Rev. Marilyn Ayers
Board of Selectmen	Gina Paight '13
	John Northcott '11
	Lawrence Robinson '12

FROST FREE LIBRARY STAFF:

Director	Kathleen Ash
Assistant	Jane Richards-Jones
Assistant	Cynthia Brewster
Custodian	Robert Pratt

SUPERVISORS OF THE CHECKLIST:

Chair:Harry Kenney III '16
Charlotte Crowell '14
Edward Wilson Jr. '11

TOWN OFFICERS/EMPLOYEES

CONSERVATION COMMISSION:

Chairman:	Ira Gavrin '12
	Michael Krinsky '12
	Thia Zakrzauski '12
	Marge Shepardson '13

HERITAGE COMMISSION:

Chairman:	Richard Butler '12
	Rufus Frost, III '13
	Richard Hill '13

EMERGENCY MANAGEMENT DIRECTOR: Richard Comerford

OPEN SPACE COMMITTEE:

Michael Krinsky
Nancy Hayden
Edward Goodrich, Jr.
Farshad Farashahi
David Durocher
Charlton McVeagh, Jr.
One Open Seat

STREET SEQUENCE COORDINATOR: Carl E. Russell

ADVISORY BUDGET COMMITTEE:

Daniel Belluscio '13
Richard Hill '12
Jeffrey Miller '11

INSPECTORS:

Building:	Edwin Woodward Jr.
Electrical:	Hamilton Richardson
Plumbing:	Peter Henry

SOUTHWEST REGION PLANNING BOARD OF DIRECTORS: Lawrence Robinson

Transportation Advisory Committee:	Vacant
Housing Advisory Committee:	Vacant
Natural Resource Advisory Committee:	Michael Krinsky

GENERAL INFORMATION

TOWN OFFICES: **P.O. BOX 487**
236 MAIN STREET
E-MAIL: **Selectmen@marlboroughnh.org**
WEBSITE: **www.marlboroughnh.org**

TOWN CLERK'S OFFICE HOURS: 876-4529

M,T,TH	9 A.M. TO 4:30 P.M.
Mon. eve.	7 P.M. TO 9:00 P.M.
Wednesday	9 A.M. TO 12:00 P.M.
Friday	9 A.M. TO 2:00 P.M.

E-Mail: townclerk@marlboroughnh.org

SELECTMEN'S OFFICE HOURS: 876-3751

M, T, TH	9 A.M. TO 4:30 P.M.
Wednesday	9 A.M. TO 12:00 P.M.
Friday	10 A.M. TO 2:00 P.M.
Mon. eve.	7 P.M. TO 9 P.M.

POLICE DEPT: 876-3311 for routine business
Emergency 911
Secretary's Office Hours: 8:30am – 2:30pm, Mon. thru Thurs.

WELFARE OFFICE: 876-3751
By appointment Tuesday & Thursday

FIRE DEPT: CALL 911
PO Box 487, 149 Main St
Fire Chief – John Manning – 876-3904, meets 1st Thurs. of month and equipment checks on Sunday morning.

HIGHWAY DEPT: 876-4401
PO Box 487, 132 Jaffrey Rd.
Director of Public Works - Harry Patnode Jr.

FROST FREE LIBRARY: 876-4479
PO Box 416, 28 Jaffrey Rd.
Director: Kathleen Ash

HOURS:	Tues/Wed	2:00 P.M. TO 8:00 P.M.
	Thurs/Friday	10:00 A.M. TO 5:00 P.M.
	Saturday	10:00 A.M. TO 1:00 P.M.

Planning Board and Zoning Board meets first Wednesday each month. Office hours are Monday night by appointment 7-9 P.M. Call 876-4529 for appointment.

Recreation Committee meets periodically. Contact Chairman Dean Ferranti at 876-4845 for information.

Heritage Commission meets every month. Contact Chairman Richard Butler at 876-3980.

Conservation Commission meets periodically. Contact Chairman Ira Gavrin at 876-9318.

Supervisor of the Checklist – Contact Town Clerk's Office.

Cemetery Trustees – Contact Mrs. Rita Grace 876-4663.

Health Officer – Contact Mr. Michael Wilber 209-3053.

Building, Electrical & Plumbing permits – Contact Selectmen's Office 876-3751
Building Inspector – Edwin Woodward Jr. – 876-3669
Electrical Inspector – Hamilton Richardson – 876-3470
Plumbing Inspector – Peter Henry – 876-4573

TOWN OF MARLBOROUGH
HOLIDAY SCHEDULE
FROM APRIL 2011 - MARCH 2012

The Town of Marlborough follows the State of New Hampshire holiday schedule. Town offices and departments will be **closed** on the following dates:

Memorial Day	Monday, May 30, 2011
Independence Day	Monday, July 4, 2011
Labor Day	Monday, September 5, 2011
Columbus Day	Monday, October 10, 2011
Veterans Day	Friday, November 11, 2011
Thanksgiving Day	Thursday, November 24, 2011
Day After	Friday, November 25, 2011
Christmas Day	Monday, December 26, 2011
New Year's Day	Monday, January 2, 2012
Martin Luther King	Monday, January 16, 2012
Presidents' Day	Monday, February 20, 2012

RECYCLING/TRANSFER CENTER
(603) 876-4795

Wednesday
3 PM to 7 PM
Friday
8 AM to 1 PM
Saturday
8 AM to 3 PM

HAZARDOUS WASTE COLLECTION SCHEDULE

The drop off location is at the Keene Recycling Center on Route 12 North. Collection hours are 8AM to 1PM. The schedule is as follows:

Saturday, March 19, 2011
Wednesday, March 23, 2011
Saturday, March 26, 2011
Wednesday, April 20, 2011
Saturday, April 30, 2011
Saturday, May 7, 2011
Wednesday, May 11, 2011
Saturday, May 21, 2011
Saturday, June 11, 2011
Wednesday, June 15, 2011
Saturday, June 25, 2011

FALL DATES TO BE DETERMINED

WATCH FOR POSTING AT THE RECYCLING CENTER

2011 TOWN WARRANT
Town of Marlborough
State of New Hampshire

To the inhabitants of the Town of Marlborough, in the County of Cheshire, in said State, qualified to vote in Town Affairs:

You are hereby notified that the Annual Town Meeting and elections will be held at the Marlborough School Gymnasium in said Marlborough on Tuesday the eighth day of March 2011. The polling area for questions to be decided by official ballot will be in the gymnasium. The Polls will open from 1:00 p.m. until 9:00 p.m. to act on the following subjects to be considered upon the official ballot:

Article 1: To choose by ballot all necessary Town Officers for the ensuing year.

Further, the voters are notified that the Town business meeting will begin at 7:00 p.m. to act upon the following:

Article 2: To see if the Town will vote to raise and appropriate One Million Six Hundred Thirty-one Thousand Four Hundred Seventy-nine Dollars ($1,631,479.00.) which represents the recommended operating budget for the year 2011. The sum does not include the warrant articles addressed.

Article 3: To see if the Town will vote to raise and appropriate the sum of Nine Thousand Dollars ($9,000.00) for the purpose of funding The Community Kitchen. (Majority vote required)

Article 4: To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Ninety-nine Dollars ($2,599.00) for the purpose of funding Monadnock Family Services. (Majority vote required)

Article 5: To see if the Town will vote to raise and appropriate the sum of Fourteen Thousand Dollars ($14,000.00) to be added to the Police Cruiser Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Board of Selectmen. (Majority vote required)

Article 6: To see if the Town will vote to authorize the selectmen to enter into a three year lease agreement for Twenty Six Thousand Nine Hundred Fifteen Dollars ($26,915.00) for the purpose of replacing one Crown Victoria Police Cruiser and to raise and appropriate Nine Thousand Six Hundred Dollars ($9,600.00) for the first year lease payment to be withdrawn from the Cruiser Capital Reserve Fund previously established for this purpose. Recommended by the Board of Selectmen. (2/3 Majority ballot vote required).

Article 7: To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars ($20,000.00) to be added to the Fire Equipment Capital Reserve Fund previously established and to designate the Selectmen as agents to

expend. Fourteen Thousand Four Hundred Dollars ($14,400.00) to be raised by taxes and Five Thousand Six Hundred Dollars ($5,600.00) to come from surplus revenue from the sale of old Self-contained Breathing Apparatus (SCBA). Recommended by the Board of Selectmen. (Majority vote required)

Article 8: To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars ($10,000.00) to be added to the Heavy Equipment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Board of Selectmen. (Majority vote required)

Article 9: To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand Dollars ($15,000.00) to be added to the Town Reassessment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Selectmen. (Majority vote required)

Article 10: To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Dollars ($2,500.00) to be added to the Recreation Structures Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Board of Selectmen. (Majority vote required)

Article 11: To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars ($20,000.00) for the preliminary engineering work on the Meetinghouse Pond Dam repairs required by NHDES. Recommended by the Board of Selectmen (Majority vote required)

Article 12: To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of renovating Meetinghouse Pond Dam and to raise and appropriate the sum of Thirty Thousand Dollars ($30,000.00) to be placed in this fund and to designate the Selectmen as agents to expend. (Majority vote required).

Article 13: To see if the Town will vote to raise and appropriate Eight Thousand Five Hundred Dollars ($8,500.00) for the purpose of moving the generator at the old school and installing it at the town office. Recommended by the Selectmen. (Majority vote required).

Article 14: To hear reports of Town Agents, Auditors, and Committees.

Article 15: To transact any other business that may legally come before this meeting, or take any action thereon.

Given under our hands and seal this 21st day of February, in the year of our Lord, two thousand and eleven.

/s/John Northcott

John Northcott, Chairman

/s/Lawrence Robinson

Lawrence Robinson, Selectman

/s/Gina Paight

Gina Paight, Selectman

INSTRUCTIONS TO VOTERS:

To Vote: To vote for an individual candidate,make a cross (X) in the square box opposite the name of that candidate.

To Vote by Write-In - If you wish to vote for a candidate whose name does not appear on the ballot for a particular office, write the name on the blank write-in line provided for that office.

Selectman for Three Years
Vote for One

John Northcott..... ☐

John Riggieri..... ☐

.....

Town Clerk/Tax Collector for Three Years
Vote for One

Ellen J. Orkins..... ☐

.....

Trustee of Trust Funds for Three Years
Vote for One

Rufus S. Frost, III..... ☐

.....

Cemetery Trustee for Three Years
Vote for One

Rita B. Grace..... ☐

.....

Supervisor of the Checklist for One Year
Vote for One

Edward Wilson..... ☐

.....

Library Trustee for Three Years
Vote for One

Bernard J. Collins..... ☐

.....

Fire Ward for Three Years
Vote for One

John Manning..... ☐

.....

Fire Ward for One Year
Vote for One

.....

Advisory Budget Committee Member
for Three Years
Vote for One

Jeffrey B. Miller..... ☐

.....

Sexton for 3 Years
Vote for One

David P. Fairfield..... ☐

.....

BUDGET OF THE TOWN

OF: MARLBOROUGH

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 2011 to December 31, 2011

or Fiscal Year From _____ to _____

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the operating budget and all special and individual warrant articles in the appropriate recommended and not recommended area. All proposed appropriations must be on this form.

2. Hold at least one public hearing on this budget.

3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below within 20 days after the meeting.

This form was posted with the warrant on (Date): FEBRUARY 18, 2011

GOVERNING BODY (SELECTMEN)

Please sign in ink.

/s/ John Northcott

/s/ Lawrence Robinson

/s/ Gina Paight

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397

MS-6
Rev. 07/07

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	OP Bud. Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
	GENERAL GOVERNMENT		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4130-4139	Executive		65,237.00	64,220.12	65,830.00	
4140-4149	Election,Reg & Vital Statistics		74,107.00	71,039.49	72,792.00	
4150-4151	Financial Administration		34,416.00	32,669.94	38,332.00	
4152	Revaluation of Property		10,436.00	11,193.51	11,737.00	
4153	Legal Expense		22,200.00	34,710.06	22,200.00	
4155-4159	Personnel Administration					
4191-4193	Planning & Zoning		10,272.00	9,428.49	11,030.00	
4194	General Government Buildings		49,938.00	44,472.51	48,492.00	
4195	Cemeteries		17,563.00	11,389.93	17,563.00	
4196	Insurance		51,783.00	42,976.83	55,725.00	
4197	Advertising & Regional Assoc.		3,674.00	6,373.23	3,715.00	
4199	Other General Government					
	PUBLIC SAFETY		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4210-4214	Police		293,401.00	281,092.11	281,458.00	
4215-4219	Ambulance					
4220-4229	Fire		58,499.00	58,820.10	59,010.00	
4240-4249	Building Inspection		5,485.00	3,003.45	5,485.00	
4290-4298	Emergency Management		3,100.00	2,712.58	3,100.00	
4299	Other (Incl Communications)					
	AIRPORT/AVIATION CENTER		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4301-4309	Airport Operations					
	HIGHWAYS & STREETS		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4311	Administration		165,462.00	168,096.21	174,307.00	
4312	Highways & Streets		158,118.00	140,034.82	165,818.00	
4313	Bridges		2,077.00	197.52	2,077.00	
4316	Street Lighting		14,104.00	15,929.81	15,360.00	
4319	Other					
	SANITATION		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4321	Administration					
4323	Solid Waste Collection					
4324	Solid Waste Disposal		143,464.00	142,637.73	137,504.00	
4325	Solid Waste Clean-up					
4326-4329	Sewage Coll. & Disposal & Other		112,102.00	145,313.09	102,011.00	

MS-6 Budget - Town of _Marlborough_____ FY _2011____

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	OP Bud. Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
	WATER DISTRIBUTION & TREATMENT		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4331	Administration		203,246.00	255,188.45	113,363.00	
4332	Water Services					
4335-4339	Water Treatment, Conserv & Other					
	ELECTRIC		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4351-4352	Admin. and Generation					
4353	Purchase Costs					
4354	Electric Equipment Maintenance					
4359	Other Electric Costs					
	HEALTH		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4411	Administration					
4414	Pest Control		3,725.00	3,629.65	2,465.00	
4415-4419	Health Agencies & Hosp. & Other		13,466.00	13,390.50	13,466.00	
	WELFARE		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4441-4442	Administration & Direct Assist.		62,104.00	27,055.92	62,132.00	
4444	Intergovernmental Welfare Pymnts					
4445-4449	Vendor Payments & Other					
	CULTURE & RECREATION		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4520-4529	Parks & Recreation		15,555.00	12,080.41	14,021.00	
4550-4559	Library		84,581.00	81,718.74	87,427.00	
4583	Patriotic Purposes		1,500.00	1,367.77	1,500.00	
4589	Other Culture & Recreation		4,455.00	4,330.67	6,599.00	
	CONSERVATION		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4611-4612	Admin & Purch. of Nat. Resources		5,150.00	1,511.48	5,150.00	
4619	Other Conservation					
4631-4632	REDEVELOPMENT & HOUSING					
4651-4659	ECONOMIC DEVELOPMENT					
	DEBT SERVICE		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4711	Princ.- Long Term Bonds & Notes		44,677.00	44,676.80	20,000.00	
4721	Interest-Long Term Bonds & Notes		9,760.00	9,730.44	11,810.00	
4723	Int. on Tax Anticipation Notes					
4790-4799	Other Debt Service					

MS-6
Rev. 07/07

MS-6 Budget - Town of _Marlborough_____ FY 2011____

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	OP Bud. Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
	CAPITAL OUTLAY		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4901	Land					
4902	Machinery, Vehicles & Equipment					
4903	Buildings					
4909	Improvements Other Than Bldgs	3,4	11,593.00	11,593.00		
	OPERATING TRANSFERS OUT		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4912	To Special Revenue Fund					
4913	To Capital Projects Fund					
4914	To Enterprise Fund					
	Sewer-					
	Water-					
	Electric-					
	Airport-					
4916	To Exp.Tr.Fund-except #4917*					
4917	To Health Maint. Trust Funds*					
4918	To Nonexpendable Trust Funds					
4919	To Fiduciary Funds					
	OPERATING BUDGET TOTAL		1,755,250.00	1,749,885.36	1,631,479.00	

* Use special warrant article section on next page

MS-6 Budget - Town of _Marlborough_____ FY _2009__ __

SPECIAL WARRANT ARTICLES

Special warrant articles are defined in RSA 32:3,VI, as appropriations: 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriation to a separate fund created pursuant to law, such as capital reserv e funds or trust funds; 4) an appropriation designated on the w arrant as a special article or as a nonlapsing or nontransferable article

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
4915	To Capital Reserve Fund	5,6,7,8,9	60,500 00	60,500 00		
4916	To Exp. Tr. Fund					
4917	To Health Maint. Trust Funds					
4915	Fire Equipment Cap Reserve	7			20,000 00	
4915	Police Cunser Cap Reserve	5			14,000 00	
4915	Heavy Equipment Cap Reserve	8			10,000 00	
4915	Recreation Struction Cap Reserve	10			2,500 00	
4915	Meetinghouse Dam Cap Reserve	12			30,000 00	
4909	Town Reassessment Cap Reserv	9			15,000.00	
SPECIAL ARTICLES RECOMMENDED			60,500.00	XXXXXXXXX	91,500.00	XXXXXXXXX

INDIVIDUAL WARRANT ARTICLES

"Individual" warrant articles are not necessarily the same as "special w arrant articles". Individual warrant articles might be negotiated cost items for labor agreements or items of a one time nature y ou wish to address individually.

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
4909	Community Kitchen	3			9,000 00	
4909	Monadnock Family Services	4			2,599 00	
4909	Meetinghouse Dam Engineering	11			20,000.00	
4903	Town Office Generator Move	13			8,500 00	
INDIVIDUAL ARTICLES RECOMMENDED			XXXXXXXXX	XXXXXXXXX	40,099 00	XXXXXXXXX

MS-6 Budget - Town of __MARLBOROUGH_____ FY _2011_____

Acct. #	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
	TAXES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3120	Land Use Change Taxes - General Fund		350 00	6,643 20	1,500 00
3180	Resident Taxes				
3185	Timber Taxes		650.00	0 00	1,000 00
3186	Payment in Lieu of Taxes		7,142 00	12,606 30	7,200.00
3189	Other Taxes		33 00	33 00	33 00
3190	Interest & Penalties on Delinquent Taxes		34,662 00	47,688 43	35 000 00
	Inventory Penalties				
3187	Excavation Tax ($.02 cents per cu yd)		982 00	981 64	1,000 00
	LICENSES, PERMITS & FEES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3210	Business Licenses & Permits		315.00	420.00	400.00
3220	Motor Vehicle Permit Fees		200,000.00	273,869.61	250,000.00
3230	Building Permits		2,000.00	2,575.35	2,000.00
3290	Other Licenses, Permits & Fees		3,400.00	3,927 05	3,400 00
3311-3319	FROM FEDERAL GOVERNMENT				
	FROM STATE		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3351	Shared Revenues				
3352	Meals & Rooms Tax Distribution		92,283.00	92,282.74	92,283 00
3353	Highway Block Grant		70,174.00	70,173.71	78,153 00
3354	Water Pollution Grant				
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)		1,378 00	1,377.34	
3379	FROM OTHER GOVERNMENTS				
	CHARGES FOR SERVICES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3401-3406	Income from Departments		20,000 00	47,605 96	30,000 00
3409	Other Charges				
	MISCELLANEOUS REVENUES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3501	Sale of Municipal Property		5,601.00	5,601.67	-
3502	Interest on Investments		3,000 00	6,175 02	6,000 00
3503-3509	Other		1,200.00	1,734.76	1,700.00

MS-6 Budget - Town of _Marlborough_____ FY _2010____

1	2	3	4	5	6
Acct. #	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
	INTERFUND OPERATING TRANSFERS IN		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
3912	From Special Revenue Funds				
3913	From Capital Projects Funds				
3914	From Enterprise Funds				
	Sewer - (Offset)		112,102.00	145,313.09	102,011.00
	Water - (Offset)		203,246.00	255,188.45	113,363.00
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds				
3916	From Trust & Fiduciary Funds		17,354.00	17,353.76	15,000.00
3917	Transfers from Conservation Funds				
	OTHER FINANCING SOURCES		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
3934	Proc. from Long Term Bonds & Notes				
	Amount VOTED From F/B ("Surplus")				
	Fund Balance ("Surplus") to Reduce Taxes				
	TOTAL ESTIMATED REVENUE & CREDITS		775,872.00	991,551.08	740,043.00

BUDGET SUMMARY

	Prior Year	Ensuing Year
Operating Budget Appropriations Recommended (from page 4)	1,755,250.00	1,631,479.00
Special Warrant Articles Recommended (from page 5)	60,500.00	91,500.00
Individual Warrant Articles Recommended (from page 5)		40,099.00
TOTAL Appropriations Recommended	1,815,750.00	1,763,078.00
Less: Amount of Estimated Revenues & Credits (from above)	775,872.00	740,043.00
Estimated Amount of Taxes to be Raised	1,039,878.00	1,023,035.00

TOWN OF MARLB OROUGH
LONG TERM DEBT AS OF 12/31/2010

YEAR	OPEN SPACE		IORIO EASEMENT	
2011	20,000.00			Principal
	7,512.50		4,296.11	Interest
2012	20,000.00		20,000.00	Principal
	6,512.50		7,100.00	Interest
2013	20,000.00		20,000.00	Principal
	5,512.50		6,500.00	Interest
2014	20,000.00		20,000.00	Principal
	4,462.50		5,900.00	Interest
2015	20,000.00		20,000.00	Principal
	3,412.50		5,200.00	Interest
2016	15,000.00		20,000.00	Principal
	2,362.50		4,400.00	Interest
2017	15,000.00		20,000.00	Principal
	1,575.00		3,600.00	Interest
2018	15,000.00		20,000.00	Principal
	787.50		2,800.00	Interest
2019	Done		20,000.00	Principal
			2,000.00	Interest
2020			20,000.00	
			1,200.00	
2021			20,000.00	
			400.00	
Totals	$ 177,137.50		$ 243,396.11	

GRAND TOTAL $ 420,533.61

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2010 SELECTMEN'S REPORT
Information extracted from Form MS-1

Taxable Land:	Acres	Value
Land in Current Use	8,961	1,166,860
Conservation Restriction	692	88,890
Discretionary Easements RSA79-C	6	550
Residential Land	1,927	56,629,870
Commercial/Industrial Land	178	8,045,970
Tax Exempt/Non-Taxable	727	
Total Taxable Land		**$ 65,932,140**

Taxable Buildings:	Value
Residential	121,021,986
Manufactured Housing	1,236,940
Commercial/Industrial	18,324,250
Discretionary Preservation Easement	35,814
Total Taxable Buildings	**$140,618,990**

Public Utilities	3,494,410
Valuation before exemptions:	**$210,045,540**

Exemptions allowed:	
Certain Disabled Veterans (1) RSA 62:36-a	414660
Blind Exemption (2)	30,000
Elderly Exemption (11)	210,000
Private School (1)	150,000
Total Exemptions Allowed	**$ 804,660**

Net Evaluation for tax rate:	**$209,238,880**
Less: Public Utilities	3,494,410
Net Value for N.H. Educ. Tax	**$205,744,470**

See right side of page for tax rate computation.

DEPARTMENT OF REVENUE ADMINISTRATION
Municipal Services Division
2010 Tax Rate Calculation

TOWN/CITY: MARLBOROUGH

Gross Appropriations	1,815,750		
Less: Revenues	1,024,797		
Less: Shared Revenues	0		
Add: Overlay	6,995		
War Service Credits	64,100		
Net Town Appropriation		862,048	
Special Adjustment		0	
Approved Town/City Tax Effort			862,048

/s/Barbara J. Robinson
10/23/09

Town Rate 4.12

SCHOOL PORTION

Net Local School Budget (Gross Approp.-Revenue)		4,562,711	
Regional School Appropriation		0	
Less: Adequate Education Grant		(1,182,556)	
State Education Taxes		(425,112)	
Approved School(s) Tax Effort			2,955,043

Local School Rate 14.12

STATE EDUCATION TAXES

Equalized Valuation(no utilities) x		$ 2.19	
194,115,185			425,112
Divide by Local Assessed Valuation (no utilities)			
205,744,470			
Excess State Education Taxes to be Remitted to State			
Pay to State		0	

State School Rate 2.07

COUNTY PORTION

Due to County		598,628	
Less: Shared Revenues		0	
Approved County Tax Effort			5,968,628

County Rate 2.86

Total Property Taxes Assessed	4,840,831
Less: War Credits	(64,100)
Add: Village District Commitment(s)	0
Total Property Tax Commitment	**4,776,731**

TOTAL RATE 23.17

PROOF OF RATE

	Net Assessed Valuation	Tax Rate	Assessment
State Education Tax (no utilities)	205,744,470	2.07	425,112
All Other Taxes	209,238,880	21.1	4,415,719
			4,840,831

MS-61

NH DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397

TAX COLLECTOR'S REPORT

For the Municipality of Marlborough Year Ending 2010

DEBITS

UNCOLLECTED TAXES BEG. OF YEAR*		Levy for Year of this Report 2010	PRIOR LEVIES (PLEASE SPECIFY YEARS) 2009	2008	2007
Property Taxes	#3110		264,926 52		
Resident Taxes	#3180				
Land Use Change	#3120		1,800.00		
Yield Taxes	#3185		578 42		
Excavation Tax @ $.02/yd	#3187				
Utility Charges	#3189		31,251.75		
Property Tax Credit Balance**		< >			
Other Tax or Charges Credit Balance**		< >			
TAXES COMMITTED THIS YEAR				For DRA Use Only	
Property Taxes	#3110	4,785,426 42			
Resident Taxes	#3180				
Land Use Change	#3120	9,143.20			
Yield Taxes	#3185	9,257 66			
Excavation Tax @ $.02/yd	#3187	981 64			
Utility Charges	#3189	292,767.97			
OVERPAYMENT REFUNDS					
Property Taxes	#3110	10,790.06			
Resident Taxes	#3180				
Land Use Change	#3120				
Yield Taxes	#3185				
Excavation Tax @ $.02/yd	#3187				
Interest - Late Tax	#3190	4,365 90	18,397.63		
Resident Tax Penalty	#3190				
TOTAL DEBITS		5,112,732.85	316,954.32	$	$

*This amount should be the same as the last year's ending balance. If not, please explain.

**Enter as a negative. This is the amount of this year's amounts pre-paid last year as authorized by RSA 80:52-a.
**The amount is already included in the warrant & therefore in line #3110 as postive amount for this year's levy.

THIS REPORT IS UNAUDITED

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Rev. 10/10

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TAX COLLECTOR'S REPORT

For the Municipality of Marlborough Year Ending 2010

CREDITS

REMITTED TO TREASURER	Levy for Year of This Report 2010	PRIOR LEVIES (PLEASE SPECIFY YEARS) 2009	2008	2007
Property Taxes	4,501,240.72	136,856 43		
Resident Taxes				
Land Use Change	6,643.20			
Yield Taxes	7,643.38	578.42		
Interest (include lien conversion)	4,365.90	18,397.63		
Penalties				
Excavation Tax @ $.02/yd	981 64			
Utility Charges	255,783.47	16,526.92		
Conversion to Lien (principal only)		144,594.92		
DISCOUNTS ALLOWED				
ABATEMENTS MADE				
Property Taxes	11,010.54			
Resident Taxes				
Land Use Change				
Yield Taxes	1,141.03			
Excavation Tax @ $.02/yd				
Utility Charges	142.55			
CURRENT LEVY DEEDED				
	UNCOLLECTED TAXES - END OF YEAR #1080			
Property Taxes	283,965.22			
Resident Taxes				
Land Use Change	2,500.00			
Yield Taxes	473 25			
Excavation Tax @ $.02/yd				
Utility Charges	36,841.95			
Property Tax Credit Balance**	< >			
Other Tax or Charges Credit Balance**	< >			
TOTAL CREDITS	5,112,732.85	316,954.32	$	

THIS REPORT IS UNAUDITED

**Enter as a negative. This is the amount of taxes pre-paid for next year as authorized by RSA 80:52-a

(Be sure to include a positive amount in the appropriate taxes or charges actually remitted to the treasurer).

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TAX COLLECTOR'S REPORT

For the Municipality of Marlborough Year Ending 2010

DEBITS

	Last Year's Levy	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
	2010	2009	2008	2007
Unredeemed Liens Balance - Beg. Of Year		87,602.75	52,401.42	11,888.64
Liens Executed During Fiscal Year	155,995.97			
Interest & Costs Collected (After Lien Execution)	3,914.22	12,688.81	19,926.41	1,720.47
TOTAL DEBITS	159,910.19	100,291.56	72,327.83	13,609.11

CREDITS

REMITTED TO TREASURER		Last Year's Levy	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
		2010	2009	2008	2007
Redemptions		66,430.29	42,565.97	47,807.48	8,263.51
Interest & Costs Collected (After Lien Execution)	#3190	3,914.22	12,688.81	19,926.41	1,720.47
Abatements of Unredeemed Liens					
Liens Deeded to Municipality					
Unredeemed Liens Balance - End of Year	#1110	89,565.68	45,036.78	4,593.94	3,625.13
TOTAL CREDITS		159,910.19	100,291.56	72,327.83	13,609.11

THIS REPORT IS UNAUDITED

Does your municipality commit taxes on a semi-annual basis (RSA 76:15-a) ? YES

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete

TAX COLLECTOR'S SIGNATURE Ellen J. Orkins DATE Feb. 03, 2011

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Town Clerk's Financial Report

Source of Revenue	2010	2009	2008
Motor Vehicle Permit Fees-2160	268,952.91	277,355.91	303,739.83
Municipal Agent-Decal Fee 2140	4,152.00	4,227.00	3,921.00
Title Fees-2150	746.00	772.00	936.00
Dog License Fees/Town/Civil-2200	3,512.50	4,023.50	3,934.50
Dog License Fees/State-2210	1,085.50	1,060.50	792.00
Vital Records-(Town & State)	1,375.00	1,181.00	606.00
Miscellaneous*	829,315.15	463,949.98	641,178.11
Total Collected	1,109,139.06	752,569.89	955,107.44
Total Remitted to Treasurer	1,109,139.06	752,569.89	955,107.44

*Miscellaneous includes all other Town Income from all Town Depts.

By The Numbers	2010	2009	2008
MV Permits Processed	2848	2891	2947
MV Decals Issued to Non-Residents	72	54	No data available
Title Aps Processed/Collected	374	394	484
Dog Licenses Issued	526	511	484
Marriage/Civil Union Licenses	12	13	6
B-D-M Abstracts Issued	63	41	29

Contact us by phone at 876-4529, by fax at 876-4703

or by email at townclerk@marlboroughnh.org

Hours Open to the Public

Monday, Tuesday and Thursday: 9:00 am - 4:30 pm

Monday Evenings: 7:00 - 9:00 pm

Wednesday: 9:00 am - 12:00 noon

Friday: 9:00 - 2:00 pm

ONLINE RENEWALS!!!

Online motor vehicle renewal is now available at the Town's website. Go to www.marlboroughnh.org and click on the Ereg link to get started! You may also renew your dogs license from the homepage of the Town's website. I would like to take this opportunity to thank Evan Duverlie the Town's Webmaster, for all of his assistance in getting the online renewal

process available to the residents.process available to the residents.

If you have any questions about this process please feel free to contact us.

TOWN OF MARLBOROUGH
REVENUES, EXPENDITURES & ASSETS REPORT
AS OF DECEMBER 31, 2010

Balance on hand January 1, 2010			**$1,770,620.69**
REVENUES:			
Taxes	$	5,000,355.25	
Clerk's Income	$	729,276.56	
Water & Sewer		$470,467.84	
Interest		$6,175.02	
Conservation Bond		$209,500.00	
Returned checks re-deposited		$480.19	
Transfer from Heritage Fund(PDIP)	$	375.00	
Transfer from Conservation Fund(PDIF	$	2,000.00	
Transfer from Deven Fund(PDIP)	$	-	
Voided checks	$	3,733.75	
Bank posting error	$	-	
Total	**$**	**6,422,363.61**	**$8,192,984.30**
EXPENDITURES:			
Orders Paid per Selectmen	$	2,352,237.17	
Tax Collector's Liens	$	155,995.97	
Paid to County	$	598,628.00	
Paid to School	$	2,922,280.00	
Returned checks		$414.69	
Transfer to Heritage Fund(PDIP)	$	496.00	
Transfer to Conservation Fund(PDIP)	$	-	
Transfer to Devan Fund(PDIP)	$	5,000.00	
Bank printing charges	$	-	
Bank posting error	$	-	
Total	**$**	**6,035,051.83**	**$2,157,932.47**
BALANCE ON HAND 12/31/10			**$2,157,932.47**
ASSETS:			
NH Public Deposit Inv. Pool			$ 67,355.10
Checking Account - Ocean Bank			$ 2,090,577.37
Total Cash December 31, 2010			**$ 2,157,932.47**

MARLBOROUGH RECREATION COMMITTEE
REVOLVING FUND - DECEMBER 31, 2010

Beginning balance 1/1/10			$	4,626.87
INCOME:				
Soccer Registrations	$	600.00		
Basketball Registrations	$	1,035.00		
Interest	$	4.91		
Total income	$	1,639.91	$	6,266.78
EXPENSES:				
Soccer: Uniforms	$	352.80		
Basketball: League Fee	$	250.00		
Basketball: Uniforms	$	377.00		
Basketball: Referee Fees	$	180.00		
Total expenses			$	1,159.80
Cash on hand 12/31/10			$	5,106.98

TOWN OF MARLBOROUGH PDIP
AS OF DECEMBER 31, 2010

DATE	ITEM	INCOME	EXPENSE	BALANCE
1/1/2010	Beginning Balance			$ 70,335.03
1/20/2010	Tx to Deven Fund		$ 2,000.00	$ 68,335.03
1/22/2010	Tx to Deven Fund		$ 3,000.00	$ 65,335.03
1/25/2010	Tx from Conservation	$ 2,000.00		$ 67,335.03
1/31/2010	Interest	$ 15.60		$ 67,350.63
2/28/2010	Interest	$ 12.55		$ 67,363.18
3/31/2010	Interest	$ 11.37		$ 67,374.55
4/30/2010	Interest	$ 12.13		$ 67,386.68
5/13/2010	Tx to Heritage		$ 100.00	$ 67,286.68
5/18/2010	Tx to Heritage		$ 200.00	$ 67,086.68
5/31/2010	Interest	$ 12.85		$ 67,099.53
6/30/2010	Interest	$ 13.97		$ 67,113.50
7/31/2010	Interest	$ 12.83		$ 67,126.33
8/31/2010	Interest	$ 12.20		$ 67,138.53
9/10/2010	Tx to Heritage		$ 60.00	$ 67,078.53
9/30/2010	Interest	$ 10.91		$ 67,089.44
10/31/2010	Interest	$ 9.94		$ 67,099.38
11/30/2010	Interest	$ 8.47		$ 67,107.85
12/8/2010	Tx to Heritage		$ 136.00	$ 66,971.85
12/15/2010	Tx from Heritage	$ 375.00		$ 67,346.85
12/31/2010	Interest	$ 8.25		$ 67,355.10

TOWN OF MARLBOROUGH HEMENWAY FUND
AS OF DECEMBER 31, 2009

DATE		CK. #	INCOME	EXPENSE	BALANCE
1/1/2010	Beginning Balance				$ 3,403.57
1/31/2010	Interest		$ 0.35		$ 3,403.92
2/28/2010	Interest		$ 0.28		$ 3,404.20
3/4/2011	Annual Distribution		$ 15,700.76		$ 19,104.96
3/9/2010	Trans to PDIP			$ 17,000.00	$ 2,104.96
3/31/2010	Interest		$ 0.40		$ 2,105.36
4/6/2010	VOID Check #145		$ 250.00		$ 2,355.36
4/6/2010	Distribution	153		$ 250.00	$ 2,105.36
4/14/2010	Tx from PDIP		$ 3,000.00		$ 5,105.36
4/14/2010	Distribution	154		$ 3,000.00	$ 2,105.36
4/30/2010	Interest		$ 0.20		$ 2,105.56
5/31/2010	Interest		$ 0.17		$ 2,105.73
6/15/2010	Distribution	155		$ 225.00	$ 1,880.73
6/30/2010	Interest		$ 0.18		$ 1,880.91
7/16/2010	Interest		$ 0.09		$ 1,881.00
9/30/2010	Interest		$ 0.98		$ 1,881.98
10/31/2010	Interest		$ 0.16		$ 1,882.14
11/30/2010	Interest		$ 0.16		$ 1,882.30
12/15/2010	Annual Distribution	156-175		$ 12,500.00	$ (10,617.70)
12/15/2010	Tx from PDIP		$ 12,000 00		$ 1,382.30
12/15/2010	Bank Fee			$ 12.00	$ 1,370.30
12/31/2010	Interest		$ 0.42		$ 1,370.72
			$ 30,954.15	**$ 32,987.00**	**$ 1,370.72**

THE ABOVE REPORTS ARE UNAUDITED

TOWN OF MARLBOROUGH DEVAN FUND
AS OF DECEMBER 31, 2010

DATE		INCOME	EXPENSE	BALANCE
1/20/2010	Tx from Town	$ 2,000.00		$ 2,000.00
1/22/2010	Tx from Town	$ 3,000.00		$ 5,000.00
1/31/2010	Interest	$ 0.43		$ 5,000.43
2/28/2010	Interest	$ 0.95		$ 5,001.38
3/31/2010	Interest	$ 0.93		$ 5,002.31
4/30/2010	Interest	$ 0.90		$ 5,003.21
5/31/2010	Interest	$ 0.93		$ 5,004.14
6/30/2011	Interest	$ 1.01		$ 5,005.15
7/31/2010	Interest	$ 0.93		$ 5,006.08
8/31/2010	Interest	$ 0.93		$ 5,007.01
9/30/2010	Interest	$ 0.90		$ 5,007.91
10/31/2010	Interest	$ 0.67		$ 5,008.58
11/30/2010	Interest	$ 0.60		$ 5,009.18
12/31/2010	Interest	$ 0.62		$ 5,009.80

TOWN OF MARLBOROUGH RICHARDSON FUND
AS OF DECEMBER 31, 2010

DATE		INCOME	EXPENSE	BALANCE
1/1/2010	Beginning Balance			$ 1,137.21
1/31/2010	Interest	$ 0.24		$ 1,137.45
2/28/2010	Interest	$ 0.18		$ 1,137.63
3/31/2010	Interest	$ 0.17		$ 1,137.80
4/30/2010	Interest	$ 0.21		$ 1,138.01
5/31/2010	Interest	$ 0.25		$ 1,138.26
6/30/2010	Interest	$ 0.26		$ 1,138.52
7/31/2010	Interest	$ 0.25		$ 1,138.77
8/31/2010	Interest	$ 0.23		$ 1,139.00
9/30/2010	Interest	$ 0.15		$ 1,139.15
10/31/2010	Interest	$ 0.20		$ 1,139.35
11/30/2010	Interest	$ 0.17		$ 1,139.52
12/31/2010	Interest	$ 0.15		$ 1,139.67

THE ABOVE REPORTS ARE UNAUDITED

TOWN OF MARLBOROUGH HERITAGE COMMISSION
AS OF DECEMBER 31, 2010

DATE		INCOME	EXPENSE	BALANCE
1/1/2010	Beginning Balance			$ 736.76
1/31/2010	Interest	$ 0.16		$ 736.92
2/28/2010	Interest	$ 0.09		$ 737.01
3/31/2010	Interest	$ 0.12		$ 737.13
4/30/2010	Interest	$ 0.14		$ 737.27
5/13/2010	Tx from Town	$ 100.00		$ 837.27
5/18/2010	Tx from Town	$ 200.00		$ 1,037.27
5/31/2010	Interest	$ 0.20		$ 1,037.47
6/30/2010	Interest	$ 0.23		$ 1,037.70
7/31/2010	Interest	$ 0.21		$ 1,037.91
8/31/2010	Interest	$ 0.21		$ 1,038.12
9/10/2010	Tx from Town	$ 60.00		$ 1,098.12
9/30/2010	Interest	$ 0.15		$ 1,098.27
10/31/2010	Interest	$ 0.18		$ 1,098.45
11/30/2010	Interest	$ 0.15		$ 1,098.60
12/8/2010	Tx from Town	$ 136.00		$ 1,234.60
12/15/2010	Tx to Town		$ 375.00	$ 859.60
12/31/2010	Interest	$ 0.14		$ 859.74

TOWN OF MARLBOROUGH CONSERVATION FUND
AS OF DECEMBER 31, 2010

DATE		INCONE	EXPENSE	BALANCE
1/1/2010	Beginning Balance			$ 53,602.20
1/25/2010	Tx to Town		$ 2,000.00	$ 51,602.20
1/31/2010	Interest	$ 11.99		$ 51,614.19
2/28/2010	Interest	$ 9.71		$ 51,623.90
3/31/2010	Interest	$ 8.73		$ 51,632.63
4/30/2010	Interest	$ 9.32		$ 51,641.95
5/31/2010	Interest	$ 9.78		$ 51,651.73
6/30/2010	Interest	$ 10.72		$ 51,662.45
7/31/2010	Interest	$ 9.82		$ 51,672.27
8/31/2010	Interest	$ 9.32		$ 51,681.59
9/30/2010	Interest	$ 8.44		$ 51,690.03
10/31/2010	Interest	$ 7.59		$ 51,697.62
11/30/2010	Interest	$ 6.46		$ 51,704.08
12/31/2010	Interest	$ 6.30		$ 51,710.38

TOWN OF MARLBOROUGH DEVAN FUND
AS OF DECEMBER 31, 2010

DATE		INCOME	EXPENSE	BALANCE
1/20/2010	Tx from Town	$ 2,000.00		$ 2,000.00
1/22/2010	Tx from Town	$ 3,000.00		$ 5,000.00
1/31/2010	Interest	$ 0.43		$ 5,000.43
2/28/2010	Interest	$ 0.95		$ 5,001.38
3/31/2010	Interest	$ 0.93		$ 5,002.31
4/30/2010	Interest	$ 0.90		$ 5,003.21
5/31/2010	Interest	$ 0.93		$ 5,004.14
6/30/2011	Interest	$ 1.01		$ 5,005.15
7/31/2010	Interest	$ 0.93		$ 5,006.08
8/31/2010	Interest	$ 0.93		$ 5,007.01
9/30/2010	Interest	$ 0.90		$ 5,007.91
10/31/2010	Interest	$ 0.67		$ 5,008.58
11/30/2010	Interest	$ 0.60		$ 5,009.18
12/31/2010	Interest	$ 0.62		$ 5,009.80

TOWN OF MARLBOROUGH RICHARDSON FUND
AS OF DECEMBER 31, 2010

DATE		INCOME	EXPENSE	BALANCE
1/1/2010	Beginning Balance			$ 1,137.21
1/31/2010	Interest	$ 0.24		$ 1,137.45
2/28/2010	Interest	$ 0.18		$ 1,137.63
3/31/2010	Interest	$ 0.17		$ 1,137.80
4/30/2010	Interest	$ 0.21		$ 1,138.01
5/31/2010	Interest	$ 0.25		$ 1,138.26
6/30/2010	Interest	$ 0.26		$ 1,138.52
7/31/2010	Interest	$ 0.25		$ 1,138.77
8/31/2010	Interest	$ 0.23		$ 1,139.00
9/30/2010	Interest	$ 0.15		$ 1,139.15
10/31/2010	Interest	$ 0.20		$ 1,139.35
11/30/2010	Interest	$ 0.17		$ 1,139.52
12/31/2010	Interest	$ 0.15		$ 1,139.67

THE ABOVE REPORTS ARE UNAUDITED

TOWN OF MARLBOROUGH HERITAGE COMMISSION
AS OF DECEMBER 31, 2010

DATE		INCOME	EXPENSE	BALANCE
1/1/2010	Beginning Balance			$ 736.76
1/31/2010	Interest	$ 0.16		$ 736.92
2/28/2010	Interest	$ 0.09		$ 737.01
3/31/2010	Interest	$ 0.12		$ 737.13
4/30/2010	Interest	$ 0.14		$ 737.27
5/13/2010	Tx from Town	$ 100.00		$ 837.27
5/18/2010	Tx from Town	$ 200.00		$ 1,037.27
5/31/2010	Interest	$ 0.20		$ 1,037.47
6/30/2010	Interest	$ 0.23		$ 1,037.70
7/31/2010	Interest	$ 0.21		$ 1,037.91
8/31/2010	Interest	$ 0.21		$ 1,038.12
9/10/2010	Tx from Town	$ 60.00		$ 1,098.12
9/30/2010	Interest	$ 0.15		$ 1,098.27
10/31/2010	Interest	$ 0.18		$ 1,098.45
11/30/2010	Interest	$ 0.15		$ 1,098.60
12/8/2010	Tx from Town	$ 136.00		$ 1,234.60
12/15/2010	Tx to Town		$ 375.00	$ 859.60
12/31/2010	Interest	$ 0.14		$ 859.74

TOWN OF MARLBOROUGH CONSERVATION FUND
AS OF DECEMBER 31, 2010

DATE		INCONE	EXPENSE	BALANCE
1/1/2010	Beginning Balance			$ 53,602.20
1/25/2010	Tx to Town		$ 2,000.00	$ 51,602.20
1/31/2010	Interest	$ 11.99		$ 51,614.19
2/28/2010	Interest	$ 9.71		$ 51,623.90
3/31/2010	Interest	$ 8.73		$ 51,632.63
4/30/2010	Interest	$ 9.32		$ 51,641.95
5/31/2010	Interest	$ 9.78		$ 51,651.73
6/30/2010	Interest	$ 10.72		$ 51,662.45
7/31/2010	Interest	$ 9.82		$ 51,672.27
8/31/2010	Interest	$ 9.32		$ 51,681.59
9/30/2010	Interest	$ 8.44		$ 51,690.03
10/31/2010	Interest	$ 7.59		$ 51,697.62
11/30/2010	Interest	$ 6.46		$ 51,704.08
12/31/2010	Interest	$ 6.30		$ 51,710.38

TOWN OF MARLBOROUGH SEWER DEPARTMENT
AS OF DECEMBER 31, 2010

DATE	ITEM	INCOME	EXPENSE	BALANCE
1/1/2010	**Beginning Balance**			**$ 228,434.77**
	Income:			
	Sewer Dept. income	$ 159,196.37		
	Interest & Penalty	$ 2,751.27		
	Other sewer income	$ 45,583.53		
	Sewer application fees	$ -		
	Transf from Capital Reserve	$ 21,071.03		
	Total Revenues			**$ 228,602.20**
	Expenditures:			
	Payroll		$ 7,491.01	
	Health insurance		$ 2,446.15	
	Other insurance		$ 46.84	
	Social Security		$ 572.86	
	Retirement		$ 619.97	
	Electricity		$ 193.45	
	Repairs & Maintenance		$ 10,182.15	
	Equipment rental		$ 3,512.50	
	Keene Treatment Plant		$ 119,814.90	
	Supplies		$ 433.26	
	Sewer Extension Engineering		$ -	
	EPA Bond 60%		$ -	
	Tx to Capital Reserve		$ -	
	Total Expenditures			**$ 145,313.09**
	Balance in checking account			$ 311,723.88
12/31/2010	**Fund Balance**			**$ 311,723.88**

THE ABOVE REPORTS ARE UNAUDITED

TOWN OF MARLBOROUGH WATER DEPARTMENT
AS OF DECEMBER 31, 2010

DATE	ITEM	INCOME	EXPENSE	BALANCE
1/1/2010	**Beginning Balance**			**$ 137,301.50**
	Income:			
	Water Dept. income	$ 82,255.32		
	Interest & Penalty	$ 786.60		
	Other Water income	$ 624.12		
	Tx from Capital Reserve	$ 158,199.60		
	Total Revenues			**$ 241,865.64**
	Expenditures:			
	Payroll		$ 20,010.71	
	Health insurance		$ 4,045.98	
	Other insurance		$ 95.56	
	Social Security		$ 1,530.80	
	Retirement		$ 1,514.20	
	Telephone			
	Water tests		$ 2,415.00	
	Electricity		$ 12,063.34	
	Pumphouse propane		$ 600.94	
	Equipment rental		$ 1,672.50	
	Printing		$ 4.25	
	State permit fees/Licenses		$ 235.00	
	Supplies		$ 1,833.25	
	Postage		$ 151.17	
	Maintenance/Repairs		$ 189,953.53	
	Bowl clean & repairs		$ -	
	Mileage		$ 267.21	
	Advertising		$ 356.26	
	New water meters		$ 2,495.00	
	Corrosion control		$ 15,943.75	
	Total Expenditures:			**$ 255,188.45**
	Balance in Checking Account			
	Balance in Checking Account			$ 123,978.69
12/31/2010	**Fund Balance**			**$ 123,978.69**

MARL-HARRIS AMBULANCE

Marl-Harris Ambulance Squad, a 501c3 charitable organization, is one of few remaining squads in the state to continue to provide free ambulance service. We are able to do this because of the generosity of the people of Harrisville and Marlborough and because of the dedication of the squad members. All of our members are volunteers and give their time not only answering calls but also spending many hours in training to maintain their certifications.

We had several new members join us this year. We now have 19 active members on our roster. We had a total of 174 calls in 2010.

We are still working with Diluzio Ambulance and Keene Fire Dept. as the provider of paramedic services for certain calls. These costs are still being absorbed by Marl-Harris.

I would like to thank our Board of Directors for the great job they have done this year. They have updated the by-laws, kept our finances in order and most importantly have been a great support to the squad.

Also, a thank you is in order to all our families for the sacrifice they make when we go running off in the middle of the night to a call or spend many evenings away from home for training.

Anyone interested in becoming part of the team in any capacity please contact us at 876-3382. We can always use the help whether it is medical or non-medical.

Sandy LaPlante, Chief

Eric Hood, Deputy Chief

Alison Woods-Baker, Captain

REPORT OF THE TRUSTEES OF TRUST FUNDS

The enclosed "Report of the Trust Funds of the Town of Marlborough" provides a detailed look at the Funds' status as of December 31, 2010. They total $2,111,873 on a market value basis. The Income generated by the Funds' Principal accounts contribute supplemental revenue (not raised by taxes) to some of the Town's departments and organizations.

One year ago our investment advisor, TD Wealth Management (TD), a trade name for TD Bank, N.A., suggested that we would see a positive return for the year, possibly a mid-single digit move. We are pleased to report that we saw a positive return of just over 10% for 2010. This return was slightly less than our comparison index, the Balanced Index, which returned 10.6% for the year.

For 2011, there is some fear of a double-dip recession, deflation and a continuing housing concern. TD feels that both a double-dip recession and deflation are low probable events, while housing is in the early stages of a slow, multi-year recovery. On the more positive side, TD feels stock valuations continue to be reasonable. The economy could see moderate growth of 2-3%. Corporate balance sheets are solid. There is accommodative monetary policy and, along with the recent mid-term elections, there is a more supportive political environment for business. Overall, TD expects U.S. equities to advance for the third successive year to record a low double-digit return while bond returns will be in the 1-3% range.

The Town's Portfolio should see another year of positive returns.

Respectfully submitted,

Wayne Crowell, Rufus Frost and Charlton MacVeagh

REPORT OF THE COMMON TRUST FUNDS INVESTMENTS OF THE TOWN OF MARLBOROUGH, NH
JANUARY 1, 2010 - DECEMBER 31, 2010

HOW INVESTED		PRINCIPAL							INCOME				GRAND TOTAL
# of Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.) Put * by any delisted securities held pursuant to RSA 31:25-a and explain	Balance Beginning of Year	Purchases	Cash Capital Gains	Proceeds from Sales	Gains/Losses from Sales	Balance End of Year	Market Value End of Year	Balance Beginning of Year	Income During Year	Expended During Year	Balance End of Year	Principal & Income End of Year
	CAPITAL RESERVE FUNDS												
	HIGHWAY EQUIPMENT												
10,701.280	Cash/Money Market Funds	5,691.38	10,004.90	0.00	4,995.00	0.00	10,701.28	10,701.28	0.00	4.90	(4.90)	0.00	10,701.28
		5,691.38	10,004.90	0.00	4,995.00	0.00	10,701.28	10,701.28	0.00	4.90	(4.90)	0.00	10,701.28
	SCHOOL FUNDS												
235,870.710	Cash/Money Market Funds	235,752.51	118.20	0.00	0.00	0.00	235,870.71	235,870.71	0.00	118.20	(118.20)	0.00	235,870.71
		235,752.51	118.20	0.00	0.00	0.00	235,870.71	235,870.71	0.00	118.20	(118.20)	0.00	235,870.71
	TOWN REASSESSMENT FUNDS												
10,999.450	Cash/Money Market Funds	14,083.78	15,010.67	0.00	18,095.00	0.00	10,999.45	10,999.45	0.00	10.67	(10.67)	0.00	10,999.45
		14,083.78	15,010.67	0.00	18,095.00	0.00	10,999.45	10,999.45	0.00	10.67	(10.67)	0.00	10,999.45
	FIRE EQUIPMENT CAPITAL RESERVE												
15,959.950	Cash/Money Market Funds	73,479.06	20,029.89	0.00	77,549.00	0.00	15,959.95	15,959.95	0.00	29.89	(29.89)	0.00	15,959.95
		73,479.06	20,029.89	0.00	77,549.00	0.00	15,959.95	15,959.95	0.00	29.89	(29.89)	0.00	15,959.95
	SEWER CAPITAL RESERVE												
92,744.250	Cash/Money Market Funds	113,766.84	48.44	0.00	21,071.03	0.00	92,744.25	92,744.25	0.00	48.44	(48.44)	0.00	92,744.25
		113,766.84	48.44	0.00	21,071.03	0.00	92,744.25	92,744.25	0.00	48.44	(48.44)	0.00	92,744.25
	POLICE CRUISER CAPITAL RESERVE												
10,253.420	Cash/Money Market Funds	4,009.95	13,005.99	0.00	6,762.52	0.00	10,253.42	10,253.42	0.00	5.99	(5.99)	0.00	10,253.42
		4,009.95	13,005.99	0.00	6,762.52	0.00	10,253.42	10,253.42	0.00	5.99	(5.99)	0.00	10,253.42
	WATER CAPITAL RESERVE												
14,151.580	Cash/Money Market Funds	172,329.29	21.89	0.00	158,199.60	0.00	14,151.58	14,151.58	0.00	21.89	(21.89)	0.00	14,151.58
		172,329.29	21.89	0.00	158,199.60	0.00	14,151.58	14,151.58	0.00	21.89	(21.89)	0.00	14,151.58
	REC DEPT CAP RES												
2,501.020	Cash/Money Market Funds	0.00	2,501.02	0.00	0.00	0.00	2,501.02	2,501.02	0.00	1.02	(1.02)	0.00	2,501.02
		0.00	2,501.02	0.00	0.00	0.00	2,501.02	2,501.02	0.00	1.02	(1.02)	0.00	2,501.02
	TOTAL CAPITAL RESERVE FUNDS	**619,112.81**	**60,741.00**	**0.00**	**286,672.15**	**0.00**	**393,181.66**	**393,181.66**	**0.00**	**241.00**	**(241.00)**	**77.07**	**393,181.66**
	EXPENDABLE FUNDS												
	HS TUITION EXPENDABLE IM												
123,130.960	Cash/Money Market Funds	0.00	125,125.25	0.00	0.00	(2,066.27)	123,058.98	123,130.96	0.00	71.98	0.00	71.98	123,130.96
		0.00	125,125.25	0.00	0.00	(2,066.27)	123,058.98	123,130.96	0.00	71.98	0.00	71.98	123,130.96
	INSURANCE EXPENDABLE IMA												
11,065.550	Cash/Money Market Funds	0.00	11,060.46	0.00	0.00	0.00	11,060.46	11,065.55	0.00	5.09	0.00	5.09	11,065.55
		0.00	11,060.46	0.00	0.00	0.00	11,060.46	11,065.55	0.00	5.09	0.00	5.09	11,065.55

REPORT OF THE COMMON TRUST FUNDS INVESTMENTS OF THE TOWN OF MARLBOROUGH, NH
JANUARY 1, 2010 - DECEMBER 31, 2010

HOW INVESTED		PRINCIPAL							INCOME				GRAND TOTAL
# of Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.) Put * by any delisted securities held pursuant to RSA 31:25-a and explain	Balance Beginning of Year	Purchases	Cash Capital Gains	Proceeds from Sales	Gains/Losses from Sales	Balance End of Year	Market Value End of Year	Balance Beginning of Year	Income During Year	Expended During Year	Balance End of Year	Principal & Income End of Year
	TOTAL EXPENDABLE FUNDS	0.00	136,185.71	0.00	0.00	(2,066.27)	134,119.44	134,196.51	0.00	77.07	0.00	77.07	134,196.51
	CEMETERY FUNDS												
	Uninvested Cash	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4,828.880	TD Asset Mgmt US Govt #2	6,198.22	66,737.33	0.00	68,106.67	0.00	4,828.88	4,828.88	9,630.35	8.07	(347.29)	9,291.13	14,120.01
0.000	Abercrombie & Fitch Co Cl A	732.48	0.00	0.00	979.21	246.73	0.00	0.00	0.00	0.00	0.00	0.00	0.00
50.000	Abbott Labs Co.	0.00	2,402.14	0.00	0.00	0.00	2,402.14	2,395.50	0.00	39.60	(39.60)	0.00	
27.000	Ace LTD	858.87	369.95	0.00	0.00	0.00	1,228.82	1,680.75	0.00	30.22	(30.22)	0.00	1,228.82
64.000	American Express	1,800.89	425.34	0.00	0.00	0.00	2,226.23	2,746.88	0.00	42.84	(42.84)	0.00	2,226.23
30.000	Apache Corporation	2,202.40	1,123.32	0.00	0.00	0.00	3,325.72	3,576.90	0.00	13.20	(13.20)	0.00	3,325.72
42.000	Apollo Group	0.00	2,306.95	0.00	0.00	0.00	2,306.95	1,658.58	0.00	0.00	0.00	0.00	2,306.95
0.000	Artio Total Return Bond Fd #1524 Cl I	9,212.00	0.00	0.00	9,457.00	245.00	0.00	0.00	0.00	27.30	(27.30)	0.00	0.00
60.000	AT&T Inc	1,268.40	525.99	0.00	0.00	0.00	1,794.39	1,762.80	0.00	84.00	(84.00)	0.00	1,794.39
0.000	Autodesk Inc.	1,056.40	380.93	0.00	2,154.40	717.07	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.000	Baron Growth Fund #587	6,358.00	0.00	0.00	7,628.34	1,270.34	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.000	Best Buy	0.00	1,254.04	0.00	1,003.68	(250.36)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.000	Bhp Billiton LTD	953.46	157.02	0.00	1,515.16	404.68	0.00	0.00	0.00	16.80	(16.80)	0.00	0.00
123.000	Cisco Systems	1,686.33	1,041.27	0.00	193.00	(83.70)	2,450.90	2,488.29	0.00	0.00	0.00	0.00	2,450.90
25.000	Chevron Corporation	1,637.20	414.15	0.00	0.00	0.00	2,051.35	2,281.25	0.00	67.60	(67.60)	0.00	2,051.35
30.000	Cimarex Energy Co	1,512.30	665.80	0.00	724.89	59.09	1,512.30	2,655.90	0.00	9.80	(9.80)	0.00	1,512.30
0.000	Clorox Co.	1,495.00	645.70	0.00	2,207.31	66.61	(0.00)	0.00	0.00	63.50	(63.50)	0.00	(0.00)
32.000	Cognizant Technology Solutions Corp	1,023.37	640.68	0.00	1,575.60	586.85	675.30	2,345.28	0.00	0.00	0.00	0.00	675.30
22.000	Colgate Palmolive	1,258.35	168.54	0.00	0.00	0.00	1,426.89	1,768.14	0.00	42.72	(42.72)	0.00	1,426.89
26.000	Diego PLC ADR	2,025.73	419.82	0.00	707.80	(17.10)	1,720.65	1,932.58	0.00	79.78	(79.78)	0.00	1,720.65
40.000	Ecolab Inc	0.00	1,935.79	0.00	0.00	0.00	1,935.79	2,016.80	0.00	12.40	(12.40)	0.00	1,935.79
98.000	EMC Corporation/Mass	1,408.00	1,179.37	0.00	1,274.27	66.74	1,379.84	2,244.20	0.00	0.00	0.00	0.00	1,379.84
45.000	Emerson Electric	0.00	2,074.01	0.00	0.00	0.00	2,074.01	2,572.65	0.00	55.74	(55.74)	0.00	2,074.01
47.000	Expeditors Intl Wash Inc	1,059.66	689.35	0.00	0.00	0.00	1,749.01	2,566.20	0.00	18.80	(18.80)	0.00	1,749.01
47.000	Exelon Corp	959.81	1,205.83	0.00	0.00	0.00	2,165.64	1,957.08	0.00	74.04	(74.04)	0.00	2,165.64
38.000	Exxon Mobil Corp.	1,879.00	844.55	0.00	0.00	0.00	2,723.55	2,778.56	0.00	56.26	(56.26)	0.00	2,723.55
0.000	Fastenal Co	1,336.50	0.00	0.00	1,146.22	(190.28)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.000	Federated Total Return Bond Fund #328	7,490.00	0.00	0.00	7,651.00	161.00	0.00	0.00	0.00	81.24	(81.24)	0.00	0.00
0.000	Federated US Govt Sec 2-5 Yrs #47 Inst Shs	9,885.50	0.00	0.00	10,038.50	153.00	0.00	0.00	0.00	47.40	(47.40)	0.00	0.00
0.000	Fidelity Advisor Emerging Market Inst Class	4,721.40	0.00	15.11	9,454.28	4,717.77	(0.00)	0.00	0.00	23.57	(23.57)	0.00	(0.00)
0.000	Frontier Communications Corp	0.00	80.21	0.00	72.37	(7.84)	(0.00)	0.00	0.00	0.00	0.00	0.00	(0.00)
60.000	Gallagher Arthur J & Co	1,182.64	265.10	0.00	0.00	0.00	1,447.74	1,744.80	0.00	70.40	(70.40)	0.00	1,447.74

REPORT OF THE COMMON TRUST FUNDS INVESTMENTS OF THE TOWN OF MARLBOROUGH, NH
JANUARY 1, 2010 - DECEMBER 31, 2010

HOW INVESTED		PRINCIPAL							INCOME				GRAND TOTAL
# of Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.) Put * by any delisted securities held pursuant to RSA 31:25-a and explain	Balance Beginning of Year	Purchases	Cash Capital Gains	Proceeds from Sales	Gains/Losses from Sales	Balance End of Year	Market Value End of Year	Balance Beginning of Year	Income During Year	Expended During Year	Balance End of Year	Principal & Income End of Year
60.000	Hewlett Packard Co	1,118.75	1,344.09	0.00	0.00	0.00	2,462.84	2,526.00	0.00	16.80	(16.80)	0.00	2,462.84
67.000	Home Depot Inc.	2,762.50	73.32	0.00	0.00	0.00	2,835.82	2,349.02	0.00	62.85	(62.85)	0.00	2,835.82
49.000	Illinois Tool Wks Inc	1,426.80	935.96	0.00	0.00	0.00	2,362.76	2,616.60	0.00	53.55	(53.55)	0.00	2,362.76
0.000	Ishares Cohen & Steers Rlty	7,694.12	0.00	0.00	9,130.31	1,436.19	(0.00)	0.00	0.00	106.72	(106.72)	0.00	(0.00)
0.000	Ishares Tr US Tips Bd Fd	0.00	2,391.85	0.00	2,496.02	104.17	0.00	0.00	0.00	49.32	(49.32)	0.00	0.00
40.000	Johnson & Johnson Co.	2,316.25	324.05	0.00	0.00	0.00	2,640.30	2,474.00	0.00	81.95	(81.95)	0.00	2,640.30
60.000	J P Morgan Chase & Co	2,169.00	439.30	0.00	0.00	0.00	2,608.30	2,545.20	0.00	11.00	(11.00)	0.00	2,608.30
80.000	Linear Technology Solutions Corp	0.00	2,314.71	0.00	0.00	0.00	2,314.71	2,767.20	0.00	36.80	(36.80)	0.00	2,314.71
3,052.496	Manning & Napier Fd Inc New World Opptys A	0.00	26,526.19	387.67	387.67	0.00	26,526.19	26,281.99	0.00	227.11	(227.11)	0.00	26,526.19
0.000	Medtronic Inc	1,077.00	0.00	0.00	899.97	(177.03)	0.00	0.00	0.00	4.10	(4.10)	0.00	0.00
0.000	MFS Research International Fund I #899	10,772.70	0.00	0.00	12,667.47	1,894.77	0.00	0.00	0.00	0.00	0.00	0.00	0.00
108.000	Microsoft Corporation	1,792.70	1,542.00	0.00	271.50	(41.30)	3,021.90	3,014.28	0.00	51.21	(51.21)	0.00	3,021.90
0.000	Monsanto Co. New	1,113.92	0.00	0.00	849.26	(264.66)	0.00	0.00	0.00	16.66	(16.66)	0.00	0.00
0.000	Novartis A G Sponsored ADR	2,757.00	0.00	0.00	2,286.01	(470.99)	0.00	0.00	0.00	82.63	(82.63)	0.00	0.00
30.000	Oracle Corporation	0.00	953.09	0.00	0.00	0.00	953.09	939.00	0.00	0.00	0.00	0.00	953.09
93.000	Paychex Inc	1,270.42	1,431.81	0.00	0.00	0.00	2,702.23	2,874.63	0.00	91.14	(91.14)	0.00	2,702.23
42.000	Pepsico Incorporated	1,929.31	769.13	0.00	0.00	0.00	2,698.44	2,743.86	0.00	57.72	(57.72)	0.00	2,698.44
0.000	Petsmart Inc	1,611.91	0.00	0.00	1,328.81	(283.10)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.000	Pimco High Yld Fund Instl #108	0.00	7,816.00	0.00	8,103.52	287.52	(0.00)	0.00	0.00	454.23	(454.23)	0.00	(0.00)
4,309.911	Pimco Investment Grade Corp Bond Fund Class I	0.00	49,908.77	4,647.42	4,647.42	0.00	49,908.77	45,167.87	0.00	0.00	0.00	0.00	49,908.77
0.000	Pimco Total Return #35	19,078.00	43,821.00	0.00	66,205.97	3,306.97	(0.00)	0.00	0.00	1,656.16	(1,656.16)	0.00	(0.00)
40.000	Proctor & Gamble Co	1,626.25	633.36	0.00	0.00	0.00	2,259.61	2,573.20	0.00	56.55	(56.55)	0.00	2,259.61
30.000	Qualcomm Incorporated	0.00	1,421.10	0.00	0.00	0.00	1,421.10	1,484.70	0.00	5.70	(5.70)	0.00	1,421.10
0.000	Quest Diagnostics Inc Com	810.09	690.12	0.00	1,357.66	(142.55)	(0.00)	0.00	0.00	8.40	(8.40)	0.00	(0.00)
18.000	Sigma-Aldrich Corp Common	586.74	414.89	0.00	0.00	0.00	1,001.63	1,198.08	0.00	10.40	(10.40)	0.00	1,001.63
0.000	Southern Co	1,146.30	279.52	0.00	1,453.97	28.15	(0.00)	0.00	0.00	65.00	(65.00)	0.00	(0.00)
31.000	State Street Corp	1,241.48	43.86	0.00	0.00	0.00	1,285.34	1,436.54	0.00	1.22	(1.22)	0.00	1,285.34
43.000	Stryker Corp.	1,404.92	764.53	0.00	0.00	0.00	2,169.45	2,309.10	0.00	21.90	(21.90)	0.00	2,169.45
40.000	Target Corp	0.00	2,382.55	0.00	0.00	0.00	2,382.55	2,405.20	0.00	0.00	0.00	0.00	2,382.55
0.000	Texas Instruments	1,289.34	460.70	0.00	1,871.23	121.19	(0.00)	0.00	0.00	25.68	(25.68)	0.00	(0.00)
39.000	Thermo Fisher Scientific Inc	1,018.58	981.56	0.00	0.00	0.00	2,000.14	2,159.04	0.00	0.00	0.00	0.00	2,000.14
0.000	T Rowe Price New Era Fund #41	5,412.50	0.00	0.00	6,100.84	688.34	(0.00)	0.00	0.00	0.00	0.00	0.00	(0.00)
33.000	3M Co	1,403.00	1,069.84	0.00	0.00	0.00	2,472.84	2,847.90	0.00	62.49	(62.49)	0.00	2,472.84
0.000	Transocean LTD Zug Namen Akt	1,498.37	0.00	0.00	1,317.16	(181.21)	(0.00)	0.00	0.00	0.00	0.00	0.00	(0.00)
48.000	Ultra Petroleum Corp	1,524.20	852.74	0.00	0.00	0.00	2,376.94	2,292.96	0.00	0.00	0.00	0.00	2,376.94
40.000	Unitedhealth Group Inc.	0.00	1,367.42	0.00	0.00	0.00	1,367.42	1,444.40	0.00	5.00	(5.00)	0.00	1,367.42
33.000	United Technologies	1,167.00	229.32	0.00	0.00	0.00	1,396.32	2,597.76	0.00	54.84	(54.84)	0.00	1,396.32
97.000	US Bancorp Del New	2,091.56	457.64	0.00	0.00	0.00	2,549.20	2,616.09	0.00	17.70	(17.70)	0.00	2,549.20
0.000	Vanguard GNMA Fund #36	4,576.50	1,132.00	18.42	6,119.34	392.42	(0.00)	0.00	0.00	171.32	(171.32)	0.00	(0.00)

REPORT OF THE COMMON TRUST FUNDS INVESTMENTS OF THE TOWN OF MARLBOROUGH, NH
JANUARY 1, 2010 - DECEMBER 31, 2010

HOW INVESTED		PRINCIPAL							INCOME				GRAND TOTAL
# of Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.) Put * by any delisted securities held pursuant to RSA 31:25-a and explain	Balance Beginning of Year	Purchases	Cash Capital Gains	Proceeds from Sales	Gains/Losses from Sales	Balance End of Year	Market Value End of Year	Balance Beginning of Year	Income During Year	Expended During Year	Balance End of Year	Principal & Income End of Year
3,368.381	Vanguard Intermediate Term Treasury Fund #36	0.00	39,443.74	720.84	720.84	0.00	39,443.74	38,163.76	0.00	0.00	0.00	0.00	39,443.74
0.000	Vanguard Mid-Cap Index Fund #859	9,841.20	0.00	0.00	16,173.46	6,332.26	0.00	0.00	0.00	1.66	(1.66)	0.00	0.00
1,334.255	Vanguard Short-Term Federal #49	0.00	14,556.72	141.43	141.43	0.00	14,556.72	14,356.58	0.00	0.00	0.00	0.00	14,556.72
61.000	Verizon Communications	1,119.72	765.55	0.00	80.21	0.00	1,805.06	2,182.58	0.00	82.48	(82.48)	0.00	1,805.06
55.000	Walt Disney	948.90	930.10	0.00	0.00	0.00	1,879.00	2,063.05	0.00	10.50	(10.50)	0.00	1,879.00
81.000	Wells Fargo & Co New	1,082.29	663.40	0.00	0.00	0.00	1,745.69	2,510.19	0.00	15.15	(15.15)	0.00	1,745.69
53.000	Yum Brands	1,750.70	571.61	0.00	510.69	70.99	1,882.61	2,599.65	0.00	49.98	(49.98)	0.00	1,882.61
0.000	Zimmer Hldgs Inc	1,437.80	550.44	0.00	1,446.70	(541.54)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
			0.00					0.00	0.00	0.00	0.00	0.00	0.00
									0.00	0.00	0.00	0.00	0.00
										0.00	0.00	0.00	
0.000	Bellsouth Cap Fdg 7.75% 2/15/2010	15,071.85	0.00	0.00	15,000.00	(71.85)	0.00	0.00	0.00	581.25	(581.25)	0.00	0.00
0.000	General Electric Cap Corp. 4.250% 12/1/2010	9,807.30	0.00	0.00	10,000.00	192.70	0.00	0.00	0.00	425.00	(425.00)	0.00	0.00
	SUBTOTAL	**197,948.88**	**299,207.16**	**5,930.89**	**297,457.16**	**20,827.04**	**226,456.81**	**231,542.45**	**9,630.35**	**5,697.45**	**(6,036.67)**	**9,291.13**	**235,747.94**
	INVESTMENT MANAGEMENT FEES									**(2,245.67)**	**2,245.67**		
	TOTAL CEMETERY FUNDS	**197,948.88**	**299,207.16**	**5,930.89**	**297,457.16**	**20,827.04**	**226,456.81**	**231,542.45**	**9,630.35**	**3,451.78**	**(3,791.00)**	**9,291.13**	**235,747.94**
	COMBINED FUNDS												
11,060.220	Federated Treasury Obligation # 68	11,060.22	0.24	0.00	11,060.46	0.00	0.00	0.00	0.00	0.18	(0.18)	0.00	0.00
0.250	Federated Government Obligation # 5	0.25	0.00	0.00	0.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
60,340.790	TD Asset Mgmt US Govt Instl Svcs #6	36,086.12	394,836.76	0.00	370,582.09	0.00	60,340.79	60,340.79	0.00	12.92	(12.92)	0.00	60,340.79
48,195.150	TD Asset Mgmt US Govt Port Instl #2	0.00	0.00	0.00	0.00	0.00	0.00	0.00	49,613.66	22.24	(1,440.75)	48,195.15	48,195.15
								0.00					
0.000	Abercrombie & Fitch Co. Cl A	5,370.93	0.00	0.00	7,180.88	1,809.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00
300.000	Abbott Labs Co.	0.00	14,382.33	0.00	0.00	0.00	14,382.33	14,373.00	0.00	171.60	(171.60)	0.00	14,382.33
160.000	Ace LTD	5,582.63	4,526.60	0.00	2,638.96	245.99	7,716.26	9,960.00	0.00	162.50	(162.50)	0.00	7,716.26
370.000	American Express Co.	19,401.38	4,498.58	0.00	6,135.91	(1,997.84)	15,766.21	15,880.40	0.00	241.20	(241.20)	0.00	15,766.21
150.000	Apache Corporation	10,472.00	5,478.07	0.00	0.00	0.00	15,950.07	17,884.50	0.00	63.00	(63.00)	0.00	15,950.07
230.000	Apollo Group	0.00	14,419.47	0.00	3,137.51	138.65	11,420.61	9,082.70	0.00	0.00	0.00	0.00	11,420.61
340.000	AT&T Inc	8,107.83	2,573.62	0.00	0.00	0.00	10,681.45	9,989.20	0.00	420.00	(420.00)	0.00	10,681.45
0.000	Autodesk Inc.	7,492.30	0.00	0.00	14,227.22	6,734.92	(0.00)	0.00	0.00	0.00	0.00	0.00	(0.00)
0.000	Baron Growth Fund #587	28,149.55	2,628.03	0.00	37,546.18	6,768.60	(0.00)	0.00	0.00	0.00	0.00	0.00	(0.00)
0.000	Best Buy	0.00	6,787.65	0.00	5,537.95	(1,249.70)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.000	Bhp Billiton LTD	6,122.67	0.00	0.00	9,336.32	3,213.65	0.00	0.00	0.00	109.20	(109.20)	0.00	0.00
170.000	Chevron Corporation	12,790.50	4,931.66	0.00	3,310.55	(100.25)	14,311.36	15,512.50	0.00	354.00	(354.00)	0.00	14,311.36
170.000	Cimarex Energy Co	7,689.64	4,280.50	0.00	5,620.05	2,544.19	8,894.28	15,050.10	0.00	44.80	(44.80)	0.00	8,894.28
725.000	Cisco Systems Inc	14,889.69	4,915.67	0.00	6,074.12	79.00	13,810.24	14,666.75	0.00	0.00	0.00	0.00	13,810.24
0.000	Clorox Co	12,349.83	0.00	0.00	13,318.34	968.51	0.00	0.00	0.00	375.00	(375.00)	0.00	0.00

REPORT OF THE COMMON TRUST FUNDS INVESTMENTS OF THE TOWN OF MARLBOROUGH, NH
JANUARY 1, 2010 - DECEMBER 31, 2010

HOW INVESTED		PRINCIPAL							INCOME				GRAND TOTAL
# of Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.) Put * by any delisted securities held pursuant to RSA 31:25-a and explain	Balance Beginning of Year	Purchases	Cash Capital Gains	Proceeds from Sales	Gains/Losses from Sales	Balance End of Year	Market Value End of Year	Balance Beginning of Year	Income During Year	Expended During Year	Balance End of Year	Principal & Income End of Year
180.000	Cognizant Technology Solutions Corp.	8,483.49	3,475.00	0.00	13,440.30	7,387.43	5,905.62	13,192.20	0.00	0.00	0.00	0.00	5,905.62
130.000	Colgate Palmolive Co.	7,518 66	3,115.20	0.00	2,525.66	622.44	8,730.64	10,448.10	0.00	211.80	(211.80)	0.00	8,730.64
0.000	Conocophillips	15,576 00	0.00	0.00	0.00	0.00	15,576.00	0.00	0 00	712.50	(712.50)	0 00	15,576.00
170.000	Diageo PLC ADR	17,013 86	3,610.00	0.00	7,016 32	(914.68)	12,692.86	12,636.10	0.00	416.50	(416.50)	0.00	12,692.86
230.000	Ecolab Inc.	0 00	11,599.13	0.00	489.49	3.31	11,112.95	11,596 60	0.00	52.70	(52.70)	0 00	11,112.95
590.000	EMC Corporation / Mass	16,485.54	3,531.20	0.00	8,950 24	612.73	11,679.23	13,511.00	0.00	0 00	0.00	0.00	11,679.23
260.000	Emerson Electric Co.	0.00	15,618.24	0.00	3,686.52	510.85	12,442.57	14,864 20	0.00	273 25	(273.25)	0.00	12,442.57
270.000	Exelon Corp	7,678 48	7,736.09	0.00	3,019.45	(378.91)	12,016 21	11,242.80	0.00	367 50	(367.50)	0.00	12,016.21
270.000	Expeditors Intl Wash Inc	7,064 40	3,886.40	0 00	0.00	0.00	10,950.80	14,742 00	0 00	80 00	(80 00)	0.00	10,950.80
230.000	Exxon Mobil Corp.	23,327.50	7,386.60	0.00	13,294.29	(1,003.21)	16,416 60	16,817.60	0 00	269.60	(269.60)	0.00	16,416.60
0.000	Fastenal Co.	9,555.70	0.00	0.00	9,628.23	72.53	0.00	0 00	0.00	0 00	0.00	0.00	0.00
0.000	Federated Ultra Short Bond Fd. - IS 108	124,730.87	394.38	0.00	125,125.25	0.00	0.00	0 00	0.00	394.62	(394.62)	0.00	0.00
0.000	Fidelity Advisor Emerging Market Inst Class #1290	16,640.00	3,116 47	0.00	36,522.88	16,766.41	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.000	Frontier Communications Corp Com	0.00	337.25	0.00	300.43	(36.82)	0.00	0 00	0.00	0.00	0.00	0.00	0.00
355.000	Gallagher Arthur J & Co.	9,652 54	2,869.38	0.00	3,173.96	(473 90)	8,874.06	10,323.40	0 00	403.20	(403.20)	0 00	8,874.06
340.000	Hewlett Packard Co.	8,167.11	7,609.67	0.00	3,259.15	888.92	13,406 55	14,314 00	0.00	92.80	(92.80)	0.00	23,077.50
390.000	Home Depot Inc.	6,716 46	5,449.35	0.00	0.00	0.00	12,165.81	13,673.40	0.00	252.79	(252.79)	0.00	12,165.81
280.000	Illinois Tool Works Inc.	16,752 00	3,907.20	0.00	5,106.93	(477.07)	15,075.20	14,952 00	0.00	309 80	(309.80)	0.00	15,075.20
0.000	Ishares Cohen & Steers Rlty	36,163.50	8,735.99	0.00	37,965.86	(6,933.63)	0.00	0.00	0.00	745.55	(745.55)	0.00	0.00
0.000	Ishares Tr US Tips Bd Fd	0 00	11,408.43	0.00	11,937.49	529.06	0.00	0.00	0.00	204 75	(204.75)	0 00	0.00
230.000	Johnson & Johnson Co.	19,853.58	3,760.80	0.00	8,389.74	(213.48)	15,011.16	14,225.50	0.00	422.40	(422.40)	0.00	15,011.16
350.000	J P Morgan Chase & Co.	10,958.06	8,645.87	0.00	4,386.69	(179.17)	15,038.07	14,847.00	0 00	54.50	(54.50)	0.00	15,038.07
450 000	Linear Technology	0.00	13,659.78	0.00	0.00	0.00	13,659.78	15,565.50	0.00	147.20	(147.20)	0.00	13,659.78
0.000	Medtronic Inc.	10,358 52	0.00	0.00	9,449.67	(908.85)	0.00	0.00	0.00	43.05	(43.05)	0.00	0.00
17,037.143	Manning & Napier Fd Inc New World Opptys A	0.00	146,689.80	2,163.72	2,163.72	0.00	146,689.80	146,689.80	0.00	1,267.56	(1,267.56)	0.00	146,689.80
0.000	Mfs Research International Fund I #899	68,103 00	4,190.32	0.00	74,587.33	2,294.01	0.00	0.00	0.00	0.00	0.00	0.00	0.00
630.000	Microsoft Corporation	11,032.00	6,074.25	0.00	0.00	0.00	17,106 25	17,583 30	0.00	232.20	(232.20)	0.00	17,106.25
0.000	Monsanto Co. New	5,915.38	0.00	0.00	5,091.70	(823.68)	0.00	0.00	0.00	80.40	(80 40)	0.00	0.00
0.000	Novartis A G Sponsored	16,542.00	0.00	0.00	14,317.33	(2,224.67)	(0.00)	0 00	0.00	495.78	(495.78)	0.00	(0.00)
190.000	Oracle Corporation	0.00	5,877.47	0.00	0.00	0.00	5,877.47	5,947.00	0.00	0.00	0 00	0.00	5,877.47
530.000	Paychex Inc	9,541.11	8,880.64	0.00	3,804.10	(388.70)	14,228.95	16,382.30	0.00	443.30	(443.30)	0.00	14,228.95
0.000	Pimco High Yield Fund Instl #108	0.00	37,866.00	0.00	38,695.92	829.92	0.00	0 00	0.00	1,929.54	(1,929.54)	0.00	0 00
16,314.960	Pimco Investment Grade Corp Bond Fund Class I	0.00	188,927.24	17,592.59	17,592.59	0.00	188,927.24	170,980.78	0.00	0.00	0 00	0.00	188,927.24
0.000	Pimco Total Return Instl. #35	80,121.00	221,527.00	0.00	315,862.89	14,214.89	0.00	0.00	0.00	7,399.74	(7,399.74)	0.00	0.00
245 000	Pepsico Inc.	11,635 72	7,431.02	0.00	4,545.03	447.23	14,968.94	16,005 85	0 00	304.80	(304.80)	0.00	14,968.94
0.000	Petsmart Inc.	15,094.60	0.00	0.00	12,650.93	(2,443.67)	0.00	0 00	0.00	0.00	0.00	0.00	0.00
235.000	Proctor & Gamble Co.	10,221.35	6,899.65	0.00	3,833.33	462.98	13,750.65	15,117.55	0.00	262 09	(262.09)	0 00	13,750.65
190.000	Qualcomm Incorporated	0 00	9,053.05	0.00	0.00	0.00	9,053.05	9,403.10	0.00	26 60	(26.60)	0.00	9,053.05
0.000	Quest Diagnostics Inc Com	6,524.11	0.00	0.00	6,665.65	141.54	0.00	0.00	0.00	48.00	(48.00)	0.00	0.00

REPORT OF THE COMMON TRUST FUNDS INVESTMENTS OF THE TOWN OF MARLBOROUGH, NH
JANUARY 1, 2010 - DECEMBER 31, 2010

HOW INVESTED		PRINCIPAL							INCOME				GRAND TOTAL
# of Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.) Put * by any delisted securities held pursuant to RSA 31:25-a and explain	Balance Beginning of Year	Purchases	Cash Capital Gains	Proceeds from Sales	Gains/Losses from Sales	Balance End of Year	Market Value End of Year	Balance Beginning of Year	Income During Year	Expended During Year	Balance End of Year	Principal & Income End of Year
100.000	Sigma-Aldrich Corp Common	5,855.73	1,303.20	0.00	1,775.97	178.95	5,561.91	6,656.00	0.00	56.00	(56.00)	0.00	5,561.91
0.000	Southern Company	7,906.06	2,283.60	0.00	10,739.95	550.29	0.00	0.00	0.00	319.03	(319.03)	0.00	0.00
180.000	State Street Corp	7,822.19	2,277.00	0.00	2,627.39	109.72	7,581.52	8,341.20	0.00	6.40	(6.40)	0.00	7,581.52
250.000	Stryker Corp	11,707.63	3,607.80	0.00	4,112.44	834.30	12,037.29	13,425.00	0.00	129.00	(129.00)	0.00	12,037.29
220.000	Target Corp	0.00	13,002.43	0.00	0.00	0.00	13,002.43	13,228.60	0.00	0.00	0.00	0.00	13,002.43
0.000	T Rowe Price Growth Stock Fund #40	0.00	41,824.75	0.00	46,175.45	4,350.70	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.000	T Rowe Price New Era Fund #41	12,124.00	22,983.00	0.00	39,443.37	4,336.37	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.000	Texas Instruments	15,431.97	0.00	0.00	11,830.99	(3,600.98)	0.00	0.00	0.00	133.20	(133.20)	0.00	0.00
230.000	Thermo Fisher Scientific Inc	7,296.63	7,637.56	0.00	3,242.45	(333.55)	11,358.19	12,732.80	0.00	0.00	0.00	0.00	11,358.19
195.000	3M Co	8,768.75	10,057.26	0.00	4,376.49	341.44	14,790.96	16,828.50	0.00	278.27	(278.27)	0.00	14,790.96
0.000	Transocean LTD Zug Namen Akt	9,107.91	0.00	0.00	8,792.20	(315.71)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
280.000	Ultra Petroleum Corp	11,685.54	5,717.42	0.00	3,378.10	(178.37)	13,846.49	13,375.60	0.00	0.00	0.00	0.00	13,846.49
240.000	Unitedhealth Group Inc.	0.00	8,467.00	0.00	0.00	0.00	8,467.00	8,666.40	0.00	30.00	(30.00)	0.00	8,467.00
190.000	United Technologies	8,076.00	3,949.50	0.00	6,872.29	3,371.29	8,524.50	14,956.80	0.00	276.25	(276.25)	0.00	8,524.50
560.000	US Bancorp Del New	14,057.42	3,702.00	0.00	5,371.93	(783.46)	11,604.03	15,103.20	0.00	102.00	(102.00)	0.00	11,604.03
0.000	Vanguard GNMA Fund #36	24,598.42	12,446.00	128.48	39,202.41	2,029.51	0.00	0.00	0.00	875.52	(875.52)	0.00	0.00
12,750.844	Vanguard Intermediate Term Treasury Fund #35	0.00	149,312.38	2,728.69	2,728.69	0.00	149,312.38	144,467.06	0.00	0.00	0.00	0.00	149,312.38
0.000	Vanguard Mid-Cap Index Fund #859	44,630.00	6,104.78	0.00	76,140.65	25,405.87	0.00	0.00	0.00	7.00	(7.00)	0.00	0.00
5,050.759	Vanguard Short-Term Federal #49	0.00	55,103.78	535.38	535.38	0.00	55,103.78	54,346.17	0.00	0.00	0.00	0.00	55,103.78
360.000	Verizon Communications	7,358.14	5,864.13	0.00	2,071.23	(185.53)	10,965.51	12,880.80	0.00	426.00	(426.00)	0.00	10,965.51
310.000	Walt Disney Co.	5,850.00	4,849.26	0.00	0.00	0.00	10,699.26	11,628.10	0.00	63.00	(63.00)	0.00	10,699.26
470.000	Wells Fargo & Co New	8,174.38	4,627.42	0.00	4,260.04	668.51	9,210.27	14,565.30	0.00	73.00	(73.00)	0.00	9,210.27
310.000	Yum Brands Inc.	12,144.80	2,562.50	0.00	5,269.12	1,433.92	10,872.10	15,205.50	0.00	279.20	(279.20)	0.00	10,872.10
0.000	Zimmer Hldgs Inc	8,986.25	0.00	0.00	6,235.76	(2,750.49)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00		0.00		0.00	0.00		
			0.00	0.00	0.00	0.00		0.00		0.00	0.00		
0.000	Federal Home Loan Bk 7.375% 2/12/2010	25,038.50	0.00	0.00	25,000.00	(38.50)	0.00	0.00	0.00	906.51	(906.51)	0.00	0.00
50,000.000	Federal Nat'l Mtg Assn 5.000% 10/15/2011	52,188.00	0.00	0.00	0.00	0.00	52,188.00	51,814.50	0.00	2,500.00	(2,500.00)	0.00	52,188.00
			0.00	0.00	0.00	0.00		0.00					0.00
0.000	Bellsouth Cap FG 7.75% 2/15/2010	75,359.25	0.00	0.00	75,000.00	(359.25)	0.00	0.00	0.00	2,906.25	(2,906.25)	0.00	0.00
15,000.000	Conocophillips 4.750% 2/01/2014	0.00	0.00	0.00	0.00	0.00	0.00	16,293.90	0.00	0.00	0.00	0.00	0.00
25,000.000	GE Company 5% 2/1/2013	24,556.50	0.00	0.00	0.00	0.00	24,556.50	26,724.25	0.00	1,250.00	(1,250.00)	0.00	24,556.50
0.000	Hsbc Finance 6.75% 5/15/2011	52,563.00	0.00	0.00	52,788.00	225.00	0.00	0.00	0.00	1,350.00	(1,350.00)	0.00	0.00
25,000.000	Pepsico Inc 5.15% 5/15/2012	26,336.50	0.00	0.00	0.00	0.00	26,336.50	26,426.00	0.00	1,287.50	(1,287.50)	0.00	26,336.50
	SUBTOTAL	**1,280,615.65**	**1,605,210.82**	**23,148.86**	**1,741,156.16**	**82,829.51**	**1,250,648.68**	**1,295,466.70**	**49,613.66**	**33,175.29**	**(34,593.80)**	**48,195.15**	**1,298,843.83**
	INVESTMENT MANAGEMENT FEES									**(12,590.35)**	**12,590.35**		
	TOTAL COMBINED FUNDS	**1,280,615.65**	**1,605,210.82**	**23,148.86**	**1,741,156.16**	**82,829.51**	**1,250,648.68**	**1,295,466.70**	**$49,613.66**	**$20,584.94**	**(22,003.45)**	**48,195.15**	**1,298,843.83**
	TOTAL OF ALL FUNDS	**$2,097,677.34**	**$2,101,344.69**	**$29,079.75**	**$2,325,285.47**	**$101,590.28**	**$2,004,406.59**	**$2,054,387.32**	**$59,244.01**	**$24,354.79**	**($26,035.45)**	**$57,640.42**	**$2,061,969.94**

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2010

			PRINCIPAL							INCOME				TOTAL
Date of Creation	NAME OF TRUST FUND First those trust invested common trust fund	Purpose of Trust Fund	Balance Beginning Year	How Invested	Additons/ (Withdrawals)	Disbursements	Gains or (Losses) on Sale of Securities	Balance End Year	Market Value End of Year	Balance Beginning Year	Earned During Year	Expended During Year	End Year	Principal & Income
COMBINED FUNDS														
	SCHOOL FUNDS													
1884	School Fund, Asahel Collins	No Record of bequest-support of schools	17,855.24	See MS-10	0.00	0.00	1,651.92	19,507.15	20,192.10	458.89	503.51	(655.15)	307.26	19,814.42
12/30/1894	School Fund, WH Wilkinson	No Record of bequest-support of schools	5,185.15	See MS-10	129.50	0.00	489.47	5,804.12	6,007.93	129.50	148.21	(187.38)	90.34	5,894.46
1828	School Fund, Abijah Tucker	Support of Schools	193.10	See MS-10	4.83	0.00	18.23	216.16	223.75	4.83	5.52	(6.99)	3.36	219.52
1863	School Fund, Lydia Wyman	Support of Schools	1,173.68	See MS-10	29.33	0.00	110.79	1,313.81	1,359.94	29.33	33.55	(42.43)	20.45	1,334.25
1882	School Fund, Town	Support of Schools	926.56	See MS-10	23.15	0.00	87.47	1,037.18	1,073.60	23.15	26.49	(33.49)	16.15	1,053.33
			25,333.73		186.81	0.00	2,357.87	27,878.42	28,857.32	645.70	717.28	(925.44)	437.55	28,315.97
	EDUCATIONAL FUNDS													
05/26/46	Mabel C Pease Educational Fund	Further education of worthy students	23,597.95	See MS-10	0.00	0.00	2,183.22	25,781.17	26,686.40	606.48	665.46	(865.86)	406.07	26,187.24
12/31/84	Mabel M Ward School Fund	College bound worthy studens of Marlborough	18,615.75	See MS-10	0.00	0.00	1,722.28	20,338.03	21,052.14	478.44	524.96	(683.05)	320.35	20,658.37
04/03/87	Omer M Dumont Education Fund	Marlboro/Harrisville	5,129.68	See MS-10	0.00	0.00	474.58	5,604.26	5,801.04	131.83	144.66	(188.21)	88.27	5,692.53
4//20/59	Ray E Tarbox Memorial Fund	Further education of worthy students	4,934.96	See MS-10	0.00	0.00	456.57	5,391.53	5,580.84	126.83	139.16	(181.07)	84.92	5,476.44
05/31/69	Charles B. Knight Mem Tr Fund	Continued education of worthy students	4,660.07	See MS-10	0.00	0.00	431.14	5,091.20	5,269.97	119.77	131.41	(170.99)	80.19	5,171.40
09/05/50	Maria L. Kimball Education Fund	Further education of worthy Marlborough students	48,616.49	See MS-10	14.28	0.00	4,498.93	53,129.70	54,995.22	1,240.90	1,371.19	(1,775.37)	836.73	53,966.43
05/15/76	Chesham Sportsmens Club Fund	Worthy students of Marlborough/Harrisville w restrict	4,217.56	See MS-10	229.04	0.00	407.45	4,854.05	5,024.52	229.04	122.46	(276.96)	74.54	4,928.58
09/25/07	Ernest W. Frechette Scholarship Fund	Scholarships for worthy Marlborough students	95,372.87	See MS-10	0.00	0.00	8,823.63	104,196.50	107,855.09	3,451.14	2,689.49	(4,499.44)	1,641.19	105,837.69
			205,145.33		243.32	0.00	18,997.79	224,386.43	232,265.21	6,384.43	5,788.80	(8,640.97)	3,532.25	227,918.69
	LIBRARY FUNDS													
12/24/1894	Frost Free Library Fund	Income to Library	12,002.70	See MS-10	0.00	0.00	1,110.46	13,113.15	13,573.59	308.48	338.47	(131.93)	515.02	13,628.17
08/25/50	Kate K David Lib BK Fund	Income to Library for bks	3,629.56	See MS-10	0.00	0.00	335.80	3,965.35	4,104.59	93.28	102.35	(39.89)	155.74	4,121.09
9/5/1898	Albert P Frost Library Fund	Income to Library	2,000.45	See MS-10	0.00	0.00	185.08	2,185.52	2,262.26	51.41	56.41	(21.99)	85.84	2,271.36
12/02/50	Kate K Davis Lib. BK & Gds Fund	Income to Library for bks	30,374.19	See MS-10	0.00	0.00	2,810.13	33,184.32	34,349.50	780.64	856.54	(333.86)	1,303.32	34,487.65
11/06/48	LR Atherton Library Fund	Income to Library	1,867.40	See MS-10	0.00	0.00	172.77	2,040.17	2,111.80	47.99	52.66	(20.53)	80.13	2,120.30
11/27/85	Kate M Reid Frost Free Lib Fund	General Frost Free Library	3,865.93	See MS-10	0.00	0.00	357.66	4,223.59	4,371.89	99.36	109.02	(42.49)	165.88	4,389.47
01/06/48	M J Livingston Library Fund	Income to Library	400.09	See MS-10	0.00	0.00	37.01	437.10	452.45	10.28	11.28	(4.40)	17.17	454.27
02/20/75	Rufus S Frost Mem'l Library Fnd	Income to Library	4,536.95	See MS-10	0.00	0.00	419.75	4,956.69	5,130.73	116.60	127.94	(49.87)	194.68	5,151.37
03/13/78	Alice Bullock Lib Fund	Income to Library	9,073.89	See MS-10	0.00	0.00	839.49	9,913.38	10,261.47	233.21	255.88	(99.74)	389.35	10,302.74
1986	Reginald Mason Lib Fund	Income to Library	6,226.67	See MS-10	0.00	0.00	576.07	6,802.74	7,041.61	160.03	175.59	(68.44)	267.18	7,069.92
03/24/88	Imra Richardson Frost Free	Income to Library	1,814.78	See MS-10	0.00	0.00	167.90	1,982.68	2,052.29	46.64	51.18	(19.95)	77.87	2,060.55
06/01/82	Mary Lodge Frost Free Library Fund	Income to Library	77,522.27	See MS-10	0.00	0.00	7,172.14	84,694.41	87,668.23	1,992.38	2,186.11	(852.09)	3,326.40	88,020.81
01/14/75	Ruth E Hemmenway Fund	Income to Library	36,295.58	See MS-10	0.00	0.00	3,357.96	39,653.54	41,045.87	932.82	1,023.53	(398.95)	1,557.40	41,210.94
02/01/91	Russell Wallace Library Fund	Income to Library	907.39	See MS-10	0.00	0.00	83.95	991.34	1,026.15	23.32	25.59	(9.97)	38.93	1,030.27
11/13/98	D. D. Fauteux in Mem of M. F. Page Frost Free Lib Fund	Income to Library	2,164.17	See MS-10	0.00	0.00	200.22	2,364.39	2,447.41	55.62	61.03	(23.79)	92.86	2,457.25
03/29/99	Esther (Anne) Burlin Library Fund	Income to Library	11,379.55	See MS-10	0.00	0.00	1,052.80	12,432.35	12,868.88	292.46	320.90	(125.08)	488.28	12,920.64
05/01/00	Helen Frost Library Fund	Income to Library	2,730.10	See MS-10	0.00	0.00	252.58	2,982.69	3,087.42	70.17	76.99	(30.01)	117.15	3,099.83
03/12/01	Charlton MacVeagh Sr. & Diana MacVeagh Trust	Income to Library	1,122.54	See MS-10	0.00	0.00	103.85	1,226.40	1,269.46	28.85	31.66	(12.34)	48.17	1,274.56
2006	Alice Knight Memorial Trust Fund		2,155.79	See MS-10	0.00	0.00	199.45	2,355.23	2,437.93	55.41	60.79	(23.70)	92.50	2,447.74
			210,069.99		0.00	0.00	19,435.08	229,505.07	237,563.53	5,398.95	5,923.92	(2,309.00)	9,013.87	238,518.93

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2010

			PRINCIPAL							INCOME				TOTAL
Date of Creation	NAME OF TRUST FUND First those trust invested common trust fund	Purpose of Trust Fund	Balance Beginning Year	How Invested	Additons/ (Withdrawals)	Disbursements	Gains or (Losses) on Sale of Securities	Balance End Year	Market Value End of Year	Balance Beginning Year	Earned During Year	Expended During Year	End Year	Principal & Income
	TOWN FUNDS													
	Charles C Ward Town Fund	Gen'l purposes -Town of Marlborough	9,335.43	See MS-10	0.00	0.00	863.69	10,199.12	10,557.24	1,639.37	263.26	(102.61)	1,800.01	11,999.13
12/31/61	Kate Reid Town Trust Fund	General purposes	8,953.21	See MS-10	0.00	0.00	828.33	9,781.53	10,124.99	1,573.81	252.48	(98.41)	1,727.88	11,509.41
12/01/75	Farnum Memorial Fund	Supplies & Equipment Fire & Policy Dept	197,671.13	See MS-10	0.00	0.00	18,287.97	215,959.10	223,541.94	5,080.28	5,574.28	(7,253.00)	3,401.56	219,360.66
12/17/93	Edward Danielchick Town Fund	General purposes	15,400.20	See MS-10	0.00	0.00	1,424.78	16,824.98	17,415.75	2,456.50	434.28	(169.27)	2,721.51	19,546.49
Apr-2003	Milton F. & Phyllis K. Ellison Rememb	General purposes	20,785.55	See MS-10	0.00	0.00	1,923.02	22,708.57	23,505.92	2,666.36	586.15	(228.47)	3,024.04	25,732.61
			252,145.52		0.00	0.00	23,327.79	275,473.30	285,145.83	13,416.32	7,110.44	(7,851.76)	12,675.00	288,148.31
	FIRE DEPARTMENT FUNDS													
1884	Jedediah T Collins Fund	No Record	907.39	See MS-10	0.00	0.00	83.95	991.34	1,026.15	23.32	25.59	(33.29)	15.61	1,006.95
Nov-1975	Delevan C Richardson Fund	General Purpose	19,329.95	See MS-10	0.00	0.00	1,788.35	21,118.30	21,859.82	496.79	545.10	(709.26)	332.64	21,450.94
02/08/78	Marlborough Grange Fire Fund	For Fire Department	1,814.78	See MS-10	0.00	0.00	167.90	1,982.68	2,052.29	46.64	51.18	(66.60)	31.22	2,013.90
05/19/82	Mary Lodge Fire Dept Fund	For Fire Department	77,522.27	See MS-10	0.00	0.00	7,172.14	84,694.41	87,668.23	1,992.37	2,186.11	(2,844.46)	1,334.02	86,028.43
05/13/88	Omer M. Dumont Fire Dept Fund	Income to Fire Department	221,400.65	See MS-10	0.00	0.00	20,483.36	241,884.00	250,377.13	5,690.14	6,243.44	(8,123.69)	3,809.89	245,693.90
	Leroy Derby Fire Dept Fund	Income to Fire Department	9,073.89	See MS-10	0.00	0.00	839.49	9,913.38	10,261.47	233.21	255.88	(332.94)	156.15	10,069.54
			330,048.93		0.00	0.00	30,535.19	360,584.12	373,245.08	8,482.48	9,307.30	(12,110.24)	5,679.54	366,263.66
	AGED CITIZEN FUNDS													
Jul-1936	Jennie Mason Aged Citizen Fund	Benefit Aged Citizens	1,814.78	See MS-10	0.00	0.00	167.90	1,982.68	2,052.29	509.72	51.18	(19.95)	540.95	2,523.63
07/25/36	Chas Carlton Aged Citizen Fund	Benefit Aged Citizens	5,444.35	See MS-10	0.00	0.00	503.70	5,948.04	6,156.89	229.17	153.53	(59.84)	322.85	6,270.90
			7,259.13		0.00	0.00	671.59	7,930.72	8,209.19	738.89	204.71	(79.79)	863.80	8,794.52
	CHILDRENS HEALTH FUNDS													
	John H Kimball	Care of Chronically ill Children - Marlborough & Cheshire Counties	45,491.10	See MS-10	0.00	0.00	4,208.71	49,699.80	51,444.88	9,765.77	1,282.84	(500.02)	10,548.59	60,248.39
1945	Fred D Hemenway School	Income to HHC & CS Inc	1,814.78	See MS-10	0.00	0.00	167.90	1,982.68	2,052.29	46.64	51.18	(66.59)	31.23	2,013.90
			47,305.88		0.00	0.00	4,376.60	51,682.48	53,497.18	9,812.40	1,334.01	(566.61)	10,579.81	62,262.29
	MISCELLANEOUS FUNDS													
1927	Chas Ward Childrens Fd	Benefit town children	1,000.31	See MS-10	0.00	0.00	92.55	1,092.86	1,131.23	292.83	28.21	(10.99)	310.04	1,402.90
Prior 1891	Ministerial Fund	Income equally to Marlborough churches	1,146.95	See MS-10	0.00	0.00	106.11	1,253.06	1,297.06	29.47	32.34	(42.08)	19.74	1,272.80
07/02/51	Kate K Davis Marl Com Nurse Assoc	Income to HHC & CS Inc	51,034.45	See MS-10	0.00	0.00	4,721.56	55,756.02	57,713.74	1,311.61	1,439.16	(1,872.56)	878.21	56,634.23
11/16/82	M Reynolds Mart Com Nurse Assoc	Income to HHC & CS Inc	879.42	See MS-10	0.00	0.00	81.36	960.78	994.51	22.60	24.80	(32.27)	15.13	975.91
	Old Torrent Vet Firemans Assoc	Income to Veteran Firemen	4,193.22	See MS-10	0.00	0.00	387.95	4,581.17	4,742.03	1,322.72	118.25	(46.09)	1,394.87	5,976.04
	Marlborough Community Assoc	Charitable Fund	6,227.77	See MS-10	0.00	0.00	576.18	6,803.94	7,042.84	1,729.02	175.62	(68.45)	1,836.19	8,640.13
	Pierce Sports Camp Expendable Fund		3,513.61	See MS-10	0.00	(190.00)	310.76	3,634.37	3,761.95	26.24	96.16	(37.32)	85.08	3,719.45
			67,995.73		0.00	(190.00)	6,276.46	74,082.19	76,683.36	4,734.50	1,914.54	(2,109.76)	4,539.28	78,621.47
	Sub Totals Combined		1,145,304.23		430.13	(190.00)	105,978.37	1,251,522.73	1,295,466.70	49,613.66	32,301.00	(34,593.56)	47,321.11	1,298,843.83
	INSURANCE EXPENDABLE FUND													
	Insurance Expendable TR	Payment of claims	11,060.22	See MS-10	0.24	(11,060.46)	0.00	0.00	0.00	0.00	0.24	(0.24)	0.00	0.00
			11,060.22		0.24	(11,060.46)	0.00	0.00	0.00	0.00	0.24	(0.24)	0.00	0.00
	HIGH SCHOOL TUITION/SPECIAL EDUCATON FUND													
	High School Tuition/Special Educaton	Special Education Expenses	124,251.20	See MS-10	0.00	(125,125.25)	0.00	(874.05)	0.00	0.00	874.05	0.00	874.05	(0.00)
			124,251.20		0.00	(125,125.25)	0.00	(874.05)	0.00	0.00	874.05	0.00	874.05	(0.00)
	TOTAL COMBINED FUNDS		1,280,615.65		430.37	(136,375.71)	105,978.37	1,250,648.68	1,295,466.70	49,613.66	33,175.29	(34,593.80)	48,195.16	1,298,843.83

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2010

			PRINCIPAL							INCOME				TOTAL
Date of Creation	NAME OF TRUST FUND First those trust invested common trust fund	Purpose of Trust Fund	Balance Beginning Year	How Invested	Additons/ (Withdrawals)	Disbursements	Gains or (Losses) on Sale of Securities	Balance End Year	Market Value End of Year	Balance Beginning Year	Earned During Year	Expended During Year	End Year	Principal & Income
	CAPITAL RESERVE FUNDS													
02/28/74	Hwy Equip Cap Reserve	Highway Equipment	5,691 38	See MS-10	10,004.90	(4,995.00)	0.00	10,701.28	10,701.28	0 00	4.90	(4 90)	0 00	10,701.28
	School Capital Reserve	Construction & Renovation of Bldgs	235,752.51	See MS-10	118 20	0.00	0 00	235,870.71	235,870 71	0 00	118 20	(118 20)	0 00	235,870 71
03/31/91	Town Reassessment Cap	Town Reassessment	14,083.78	See MS-10	15,010.67	(18,095.00)	0 00	10,999 45	10,999.45	0.00	10 67	(10 67)	0 00	10,999.45
1998	Fire Equipment	Purchase of Fire Equipment	73,479.06	See MS-10	20,029.89	(77,549.00)	0 00	15,959.95	15,959.95	0 00	29.89	(29 89)	0 00	15,959.95
2002	Police Cruiser Capital Reserve	Replacement	4,009 95	See MS-10	13,005.99	(6,762.52)	0.00	10,253.42	10,253.42	0 00	5 99	(5 99)	0 00	10,253.42
2007	Sewer Capital Reserve		113,766 84	See MS-10	48.44	(21,071.03)	0.00	92,744.25	92,744.25	0 00	48 44	(48.44)	0 00	92,744.25
06/29/05	Water Capital Reserve		172,329.29	See MS-10	21.89	(158,199.60)	0.00	14,151 58	14,151.58	0 00	21.89	(21 89)	0 00	14,151 58
01/14/11	Rec Dept Cap Reserve	Building Structures for Rec Dept	0 00	See MS 10	2,501 02	0.00	0 00	2,501.02	2,501 02	0 00	1.02	(1 02)	0 00	2,501 02
	TOTAL CAPITAL RESERVE FUNDS		**619,112.81**	**0.00**	**60,741.00**	**(286,672.15)**	**0.00**	**393,181.66**	**393,181.66**	**0.00**	**241.00**	**(241.00)**	**0.00**	**393,181.66**
	EXPENDABLE FUNDS													
01/14/11	HS Tuition Expendable	Special Education Expenses	0.00	See MS-10	125,125 25	0.00	(2,066.27)	123,058 98	123,130 96	0 00	71 98	0.00	71 98	123,130.96
03/22/10	Insurance Expendable	Payment of claims	0.00	See MS-10	11,060 46	0 00	0 00	11,060 46	11,065 55	0.00	5 09	0 00	5 09	11,065 55
	TOTAL EXPENDABLE FUNDS		**0.00**		**136,185.71**	**0.00**	**(2,066.27)**	**134,119.44**	**134,196.51**	**0.00**	**77.07**	**0.00**	**77.07**	**134,196.51**
	TOTAL COMBINED FUNDS	*	1,280,615 65		430 37	(136,375.71)	105,978.37	1,250,648.68	1,295,466.70	49,613 66	33,175.29	(34,593.80)	48,195.16	1,298,843 83
	TOTAL CAPITAL RESERVE FUNDS		619,112.81		60,741.00	(286,672 15)	0.00	393,181.66	393,181.66	0.00	241.00	(241.00)	0.00	393,181.66
	TOTAL EXPENDABLE FUNDS		0 00		136,185.71	0.00	(2,066 27)	134,119.44	134,196.51	0.00	77.07	0 00	77.07	134,196.51
	TOTAL CEMETERY FUNDS		197,948.88		1,750.00	20,827.04	5,930.89	226,456.81	231,542.45	9,630.35	5,697.45	(6,036.67)	9,291.13	235,747.94
	TOTAL ALL FUNDS		**2,097,677.34**		**199,107.08**	**(402,220.82)**	**109,842.99**	**2,004,406.59**	**2,054,387.32**	**59,244.01**	**39,190.81**	**(40,871.47)**	**57,563.36**	**2,061,969.94**

Report of the Police Department

Patrolman First Class Steven Berry left on November 10 to take a position with the Nashua Police Department. PFC Berry did an excellent job during his 3.9 years of service and will be missed. We are in the process of hiring a new officer. The new officer, if uncertified, will attend the 14-week New Hampshire Police Academy starting the end of April. Sgt. Steven LaMears and I have been covering the town with the assistance of the New Hampshire State Police/Troop C. I'm very grateful for their assistance during this time of being down a full-time officer.

Crossing Guards Arlene St. Pierre and Pam Snelling have done an excellent job in the transition to the new school crossing on NH Route 101 at Water Street. Your patience with them is appreciated, as this is a difficult intersection to cross children.

I am very satisfied with the prosecutorial services this department receives from Attorney Martha Jacques. Attorney Jacques makes herself available to help us with questions and advice no matter how busy she becomes.

Activity

As technology advances so does the uniqueness of the crimes it can create. It's becoming difficult for this small police department to keep up with the training that educates us in investigating and solving these crimes. The complexity of our criminal cases intensifies more and more each year requiring more of our time. This in turn takes away from proactive patrol and community policing activities.

We are dealing with more citizens who suffer from mental illnesses. Many services and staffing that were once provided to them have been cut back due to lack of funding. When they call those services for help, many times they are often told to call the police. When we take someone into the emergency room for an evaluation, it usually takes us off the road and makes us unavailable for calls for several hours while they are evaluated. Unfortunately, there are no solutions to speed up this process at this time.

Cheshire County saw a tremendous increase in residential burglaries this year. Fortunately we had only five in Marlborough. We participated in several information sharing meetings at Keene Police Department to help solve this nightmare. Two suspects that are believed to have committed 100 residential burglaries were caught in Richmond. We believe they committed one of our residential burglaries in September. During interrogations of these suspects, it was learned that they felt comfortable in Cheshire County where they allege there is a lack of police visibility.

In September, there was a motorcycle fatality at the intersection of NH Routes 101 and 124. The investigation and follow-up took six weeks to complete.

Based partly on the previously mentioned increasing complexity of the cases we investigate, the time has come when additional staff is required. I believe the ideal solution is to hire, in addition to the full-time officer to replace PFC Berry, a retired full-time certified officer who wants to work part-time. This officer could assist with investigations, transport evidence to the crime lab in Concord, and cover the town when an officer is off for vacation or away at training.

Grants

The New Hampshire Highway Safety Agency awarded us another grant to enforce speed and other motor vehicle violations on NH Routes 101 and 124 from June to September.

The repeater on Laurel Street is not narrow band capable and will need to be replaced by 2013 in order to be compliant with the FCC. Motorola is no longer supporting the maintenance of our aging portable and mobile radios. Bob Cameron has written two separate

grants to address our need for federal funding. I'm very grateful to Bob for his time in preparing these time consuming grant applications, especially while the department is short-staffed. Hopefully we will have a decision in June 2011.

I will continue to search for grants that I know will help the department serve this community and lessen the burden for funding.

Donations

The Monadnock Lions Club donated two new batteries for our Defibrillators.

MHS Millworks donated a beautiful custom built countertop with cabinets for Rebecca's office.

We are very appreciative of these donations.

Closing

It's a pleasure working with Ellen Orkins, Heidi Laffond, Sandy LaPlante and Cindy Molesky, as well as the Marlborough Select Board. We enjoy our close working relationship with the Marlborough Highway Department, Marlborough Fire Department and Marl-Harris Ambulance. Thank you all for your support throughout the year.

Please feel free to stop by the station with any questions you may have concerning the operations of your police department. We look forward to serving you again in 2011.

Respectfully submitted,
Chief Christopher J. Lyons

2010 STATISTICS

Activity	
Calls For Service	1615
Arrests	79
Investigated Cases	196

Criminal Investigations	
Burglaries (Residential)	5
Burglaries (Business)	1
Criminal Trespass	5
Simple Assault	16
Issuing Bad Checks	6
Criminal Threatening	1
Aggravated Felonious Sexual Assault	1
Sexual Assault	3
Harassment	4
Theft By Unauthorized Taking	26
Involuntary Emergency Admission	1

Motor Vehicle	
Parking Tickets	2
Summons	102
Warnings	554
Accidents	45
Fatalities	1
DWI	10
Operating after Suspension	8
Reckless Operation	6

Unattended Death	2
Criminal Mischief	21
Theft of Lost or Mislaid Property	1

General Calls for Service	
Suspicious Incident/Vehicle/Person	107
Manner of Operation Complaints	78
Animal Complaints	112
Noise Disturbance	12
911 Hangup Calls	23
Alarms	50
Citizen Requested Assistance	104
Welfare Checks	15
Domestic Disputes	22
Road Hazard	24
Civil Problems	23
Other	1025

This does not include
State Police statistics

Report of the Animal Control Officer

Animal related calls for service are handled in Marlborough primarily by the Animal Control Officer. In the event the Animal Control Officer is not available the Marlborough Police Officers respond to calls. During 2010 there were 112 animal related calls for service including domestic and wildlife cases. These cases included but are not limited to stray dogs, cats, horses, dog bites, dangerous animal reports, animal abuse, missing reptiles, and animal thefts.

The Animal Control Officer position is a part-time position that provides a valuable service to the community and has also reduced expenses to the town. Many stray dogs have been reunited with their owners instead of being transported to the Monadnock Humane Society saving the town hundreds of dollars. Thanks go out to all of the residents that keep the tags they get when they register their dogs attached to the collar of their pet. It saves the town money as well as countless man hours.

Marlborough's Animal Control Officer, Karen Wilber, received training this year in dealing with hoarders and puppy mills, feral animals, aggressive behavior, recognizing animal victims, nuisance wildlife, capturing reptiles, and zoonotic diseases. This training was received at no cost to the town because of a generous scholarship from the New England Animal Control Humane Academy.

If you need to contact the Animal Control Officer you can contact the Police Department at 876-3311 or call dispatch at 355-2000.

Karen Wilber

Animal Control Officer

REPORT OF THE WELFARE ADMINISTRATOR

It is that time again. Time to reflect on 2010 and the situations that presented themselves.

The Welfare Office was consistently busy in 2010. Help with rent, as in previous years, remains the assistance most requested. 2010 also showed an increase in requests for prescription and utility assistance. Other services provided were for fuel, food and gas. As with last year, we continue to see an increase in individuals moving to Marlborough from surrounding towns unable to support themselves either upon arrival or shortly thereafter.

In an effort to take as much burden from Marlborough taxpayers hard earned dollars, I continue to refer clients to outside agencies such as NH Family Services, Southwestern Community Services, SHARE, WIC, TANF, The Community Kitchen, St. Vincent DePaul, The Salvation Army and local food pantries.

To the Salvation Army, Sons of the American Legion, Ladies Auxiliary Post 24 and the Coutts & Croteau American Legion, thank you once again for providing your time and generosity. It is much appreciated.

A very special thanks to Marge Shepardson and her helpers at the Marlborough Federated Church for taking over the position previously held by Lois Croteau in fulfilling the Toys for Tots requests in Marlborough. All reports are that it was a great success!

Respectfully Submitted,

Cindy Molesky
Welfare Administrator

HERITAGE COMMISSION

OUR MISSION: The Heritage Commission is dedicated to preserving and protecting those features of our community which are significant resources relative to our historic, cultural and aesthetic qualities; and to promoting the recognition and use of these resources for the benefit of future generations.

The Heritage Commission had a very busy 2010 devoted mostly to one project: the content, design, and manufacture of the seven panels, which are now hanging in the new school. Each panel highlights a special aspect of the history of Marlborough from its early agricultural beginnings to industry, growth, transportation, Webb Quarry, school history and special town events. The layout work was done by a man in Stoddard and the panels were manufactured in Denver. To attach each panel to the wall, special brackets had to be designed and manufactured. A special "title" plaque was made and installed as was a plaque recognizing the contributors to this effort. Town residents and businesses contributed $7,600 (along with $1,000 from the Heritage Commission) to support the project and help pay for these museum-quality panels. This was a joint project with the Marlborough Historical Society and turned out to be much more time-consuming than was originally planned. At the same time it was one of the most rewarding projects ever accomplished by our commission.

In addition to the panels project, grass seeding was done at the Meetinghouse site where stumps had been removed in the prior year. Brush was cut down in this area to maintain the view to Mt. Monadnock. A section of the Gates House foundation was temporarily shored up until funds are available at which time a major repair on one foundation wall will need to be accomplished.
Lastly, smaller scale photographs of the history panels have been made and have been on display on a rotating basis at the Town Hall.

The Heritage Commission
Richard Butler
Rufus Frost III
Richard Hill

RECREATION COMMITTEE

The Recreation committee experienced a productive and satisfying year providing activities for Marlborough residents of all ages. We continue to work on the Stone pond swimming area, clearing brush, tending to dead trees, repairing fencing and picnic tables.

The committee served a special summer picnic to 35 senior citizens in August and provided a wonderful bus tour of the Mohawk trail to 48 seniors this fall.

We continue to offer several sports activities to Marlborough's and Harrisville's young people. This fall we had 41 children enrolled in our soccer program, we currently have 65 children playing recreation basketball and last spring over 40 girls participated in the Allyson Barden softball league in Keene. Several boys in Marlborough participate in the Swanzey Cal Ripken baseball league.

Respectfully submitted by the Marlborough Recreation Committee

Dean Ferranti
Dan Mitchell
Brian Bunce
Mike Soucia
Mark Chamberlain

REPORT OF ZONING BOARD OF ADJUSTMENT

Last year was a very quiet year for the Board with only five meetings.

In January there was a continuance of a request to install a cellular communications facility on property at 128 Thatcher Hill Road. The special exception was granted.

In June the Board heard a request for a special exception for the operation of a cordwood processing business at 21 Maple Lane. The special exception was granted.

In July, an appeal of an Administrative Decision was continued to the August meeting. An area variance was granted for property at 112 Pleasant Street to reduce the size of an existing non-conforming lot.

In August, the Board denied to accept the application for the appeal of an administrative decision for lack of specific information. A special exception was granted for property at 68 Water Street to operate a family group day care.

In November, the Board granted a request for an area variance for property located at 307 Main Street.

The Board values the input and concerns of the public. To serve you, a Board representative will be available for consultation by appointment on Monday evenings from 7-9 p.m. Advance appointments may be made through the Selectmen's office at Town Hall (876-3751) or the Town Clerk (876-4529).

Respectfully submitted,
Frank Buckbee, Chairman
Zoning Board of Adjustment

REPORT OF THE PLANNING BOARD

The Planning Board of the Town of Marlborough had a moderately busy year, but no applications for substantial building projects or developments were received.

We spent some time in January and February finalizing minor ordinance changes to appear on the Ballot in March.

In February, March and April, we reviewed our application form for the Planning Board and the Zoning Board to see if we needed to make any significant changes or whether it was suitable for our needs as is. We decided that for the most part it suits our needs but might be easier for applicants to fill out if accompanied with some sort of a checklist. We are also making an effort to check incoming applications for completeness as soon after they are accepted by the Town Clerk so that any issues can be cleared up by meeting time.

We had several site plan reviews for small business applicants. We also had several minor boundary line adjustments and a site plan review for one timber cut.

We had ongoing discussions about the Master Plan and how sections of it need to be updated periodically. We recently contracted with SWRPC to create one new section and update two others. We will be creating a new section, The Vision Section, and will be updating the population, demographic and existing land use analysis portions.

The Municipal Law Lecture Series provided by The New Hampshire Local Government Center was well attended by board members and was very helpful in guiding us in our duties as board members.

I would like to thank all board members for their diligence in providing the town with a responsible and responsive Planning Board. Again, a big thank you to our Land Use Board Clerk, Kathy, who keeps everything in order and moving smoothly for us.

Respectfully submitted,
Prentice Colby
Planning Board Chairman

Marlborough Energy Committee

This year the Marlborough Energy Committee focused on obtaining a federal EECBG grant (Energy Efficiency and Conservation Block Grant) which is part of the ARRA funds. Two proposals were submitted and one was awarded: $84,950 to put solar panels at the new school which would provide some of the school's electricity. The work will be done in 2011.

The unfunded proposal would have made the library and the town office more energy efficient. Both buildings have had a comprehensive energy audit and although we did not get a grant to do the work, the detailed reports are providing a guide for prioritizing future work. Both the library trustees and the selectmen have put items in the budget for 2011. Most of the work is adding insulation and plugging gaps (around pipes, etc) which will save on heating costs and pay for itself in the near future.

Following up on a project started last year, Clean Air - Cool Planet hosted a gathering for the towns in the Monadnock region that had had "Neighbors Helping Neighbors" local meetings. Energy reducing strategies were discussed and prioritized for southwestern NH.

The Energy Committee continues to dispose of used CFL light bulbs that are collected at the Recycling Transfer Station and the Federated Church.

New members are being sought for 2011.

Submitted by:
Marge Shepardson, Chairperson

CEMETERY REPORT

We would like to thank the following people for doing an excellent job in maintaining the five Town's cemeteries.

First of all, thank you Mike Ball for serving as the sexton for the last eight years. Mike informed us earlier in the year that he would not run for another three year term. We regret his decision but wish him the best in the future. His telephone number will be on "speed dial" if we run into a problem and need his advice. Mike has done an excellent job in staking out the new cremation lots at Meeting House Cemetery and overseeing all the cemeteries. The sexton's position is an elected office and we look forward to working with the new sexton.

Next, thank you to Debbie Durocher and Leon Durham for doing an excellent job of mowing this past summer. We haven't had any complaints about the appearance of the cemetery since they have done the mowing.

We are fortunate to have David Fairfield open and close the graves. It is difficult to find somebody that has the equipment and the time during the middle of the day to accommodate burial arrangements. Thank you David for your services and we hope you will consider running for the office of sexton.

In October there was an incident of vandalism at the Meeting House Cemetery. The wooden white gate that was installed in the last year or two was rammed and driven over by a vehicle. Fortunately, only the hinges and the lock had to be repaired.

Respectfully submitted,

Rita Grace
Barbara Woodward
Edwin Woodward, Sr.

REPORT OF FOREST FIRE WARDEN AND STATE FOREST RANGER

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests & Lands work collaboratively to reduce the risk and frequency of wildland fires in New Hampshire. To help us assist you, please contact your local Forest Fire Warden or Fire Department to determine if a permit is required before doing ANY outside burning. Under State law (RSA 227-L:17) a fire permit is required for all outside burning unless the ground is completely covered with snow. The New Hampshire Department of Environmental Services also prohibits the open burning of household waste. Citizens are encouraged to contact the local fire department or DES at 1-800-498-6868 or www.des.state.nh.us for more information. Safe open burning requires diligence and responsibility. Help us to protect New Hampshire's forest resources. For more information please contact the Division of Forests & Lands at (603) 271-2214, or online at **www.nhdfl.org**.

This past fire season had a slightly lower number of fires, as well as lower number of acres burned then the 5 year average. What made this fire season somewhat unusual was that it lasted most of the summer. New Hampshire typically has a fairly active spring fire season and then the summer rains tend to dampen fire activity later in the season. This year virtually all areas of the state had fires throughout the summer due to the periodic dry spells throughout the season. As has been the case over the last few years, state budget constraints have limited the staffing of our statewide system of 16 fire lookout towers to Class III or higher fire danger days. Despite the reduction in the number of days staffed, our fire lookouts are credited with keeping most fires small and saving several structures due to their quick and accurate spotting capabilities. The towers fire spotting was supplemented by contracted aircraft and the NH Civil Air Patrol when the fire danger was specially high. The largest fire for the season was 10.3 acre fire in Charlestown. Many homes in New Hampshire are located in the wildland urban interface, which is the area where homes and flammable wildland fuels intermix. Several of the fires during the 2010 season threatened structures, a constant reminder that forest fires burn more than just trees. Homeowners should take measures to prevent a wildland fire from spreading to their home. Precautions include keeping your roof and gutters clear of leaves and pine needles, and maintaining adequate green space around your home free of flammable materials. Additional information and homeowner recommendations are available at **www.firewise.org**. Please help Smokey Bear, your local fire department, and the state's Forest Rangers by being fire wise and fire safe.

2010 FIRES STATISTICS

(All fires reported as of November 2010)

COUNTY STATISTICS

County	Acres	# of Fires
Belknap	5	8
Carroll	1	38
Cheshire	33	33
Coos	1	8
Grafton	13	36
Hillsborough	21	101
Merrimack	20	73
Rockingham	18	43
Stafford	16	9
Sullivan	17	11

Cases of Fires Reported			Total Fires	Total Acres
Arson	3	**2010**	360	145
		2009	334	173
Campfire	35	**2008**	455	175
Children	13	**2007**	437	212
Smoking	13	**2006**	500	473
Debris	146			
Railroad	0			
Equipment	18			
Lightning	4			
Misc.*	128 (*Misc.: power lines, fireworks, electric fences, etc.)			

ONLY YOU CAN PREVENT WILDLAND FIRE

REPORT OF THE FIRE WARDS

During the year 2010 we responded to 114 calls. This compares to 78 calls in 2009 and 128 calls in 2008. These included one major structure fire and several serious motor vehicle accidents, including one fatality.

The Fire Wards continue to monitor the small trucks currently in service. Both the reel truck and the rescue truck are in excess of 37 years old. As these vehicles age, operating and maintenance costs continue to grow. The Fire Wards are beginning to look at the future repair and or replacement needs for these vehicles.

The department continues to focus on the training requirements of our members. Fire and Emergency Training Consultants provides state of the art training structured to the needs of the town and our department. During 2010 this included live fire training utilizing the State Fire Academy burn trailer. This is an excellent opportunity for members to experience real fire and heat in a controlled environment.

The current officers of the department are:

Chief: John Manning — Deputy Chief: Steve Thomas
Captain: Michael Laffond — 1st Lieutenant: Allen LaPlante
2nd Lieutenant: Matt Patnode

We currently have 27 dedicated members. Any resident who has any questions about becoming a member, or is interested in joining, should contact any current member for details. We provide all of the required equipment and training.

We again extend our sincere appreciation to the Fire Company, Ladies Auxiliary, Marl-Harris Ambulance Squad, Marlborough Police and Highway Departments, Selectmen and the community at large for their continued support and cooperation.

The Marlborough Fire Wards

John Manning — Steve Thomas
Michael Laffond — Matt Patnode

REPORT OF THE FOREST FIRE WARDEN

This year was a very slow Forest Fire season. We responded to one brush fire in our town, and sent a couple of firefighters to a large forest fire on Mount Major in Alton, NH. There were over 200 Burn Permits issued in the town of Marlborough to kindle outdoor fires. Several calls were answered for advice on placement of burn piles and types of materials to be kindled.

Please keep in mind that a permit **is** needed for **all** outdoor burning, unless there is a **sufficient snow cover**. When this condition exists, burning is permissible **without** a permit as long as material being burned meets the requirements of NH laws, and Southwestern NH Fire Mutual Aid is notified (352-1291). Informational pamphlets are available to answer the most common questions and explain the laws that deal with outdoor burning. Please feel free to pick up a pamphlet at the Town Office, Transfer Station, or the Frost Free Library.

I would like to thank my Deputies: Mike Goodwin, John Manning, Matt Patnode and Steve Thomas for their time and cooperation.

If you have any questions, feel free to call either myself, Mike Laffond 876-4224, Chief John Manning 876-3904,or Deputy Chief Steve Thomas 876-4052. We will be happy to answer any questions you may have.

Let's make 2011 a safe year.

Thank you,
Michael F. Laffond
Forest Fire Warden

Report of the Monadnock Advisory Commission

The Monadnock Advisory Commission was created by State Statute and is charged to advise and guide the Department of Resources and Economic Development on the management of State lands on Monadnock, Gap and Little Monadnock Mountains. State law allows the Commission to accept tax deductible donations. MAC is a primary funding source for search and rescue supplies and equipment.

A Grand Opening Celebration was held at Gilson Pond Campground, Monadnock State Park on August 18, 2010. Ted Austin, Director of Parks welcomed visitors and gave a brief history of Parks and especially Monadnock. George Bald, Commissioner of DRED acknowledged the many participants who were involved in bringing this project to fruition. He read a congratulatory letter from Governor John Lynch. Will Abbott, Vice president of Policy & Land Management for the Society for the Protection of New Hampshire Forests emphasized the importance of the partnerships between the Society, Parks and the Monadnock Advisory Commission in seeing this phase of the Monadnock Master Plan to its completion. Ann Royce spoke on behalf of the Commission. After ribbon-cutting refreshments, many of the visitors walked through the new family campground.

The Gilson Pond Campground hosted family campers for the first time this year. It replaces family camping at Park Headquarters, where now only youth group camping is sited. After Columbus Day and through the winter Gilson Pond is closed and families are again located at Headquarters for winter camping.

At MAC meetings held on May 27th at the Jaffrey Civic Center and August 4th at Park Headquarters, Manager Patrick Hummel reported on attendance and income, trail conditions and upkeep. Peter Palmiottto, Antioch University gave updates on the MERE Project (Monadnock Ecological Research & Education Project.)

Commission Members:

Robin Haynes, Chair – Fitzwilliam
Ann Royce – Jaffrey
John Smith – Jaffrey
Ernie Linders – Marlborough
Polly Pattison – Marlborough
Ed Germain – Dublin
Sterling Abram – Dublin
David Adams – Troy
Donald Upton – Troy

Official Representative or Designees:

Ted Austin – Director of Parks
Ken Desmarais – Division of Forest & Lands
Carrie Deegan – SPNHF
Patrick Hummel – State Park Manager
George Bald – Commissioner of DRED

Report of the Frost Free Library

The Frost Free Library continues to be a busy, busy place, thanks to our wonderful patrons, volunteers, hardworking trustees, Friends of the Library, and our staff members!

Each year, the Frost Free Library is the recipient of interest from our Trust Funds, which have continued to grow through generous donations and bequests from the original gift in 1865 from Rufus Frost. With the interest from our Trust Funds, the Library has been able to fund the greater part of the most evident change at the Library in 2010: an upgrade to the newest technology in library software. Our new *Atriuum* system allows staff more efficient and accurate processing of library tasks. It also grants patrons access to the catalog online where they may check their account, reserve books, keep a bibliography, along with viewing book jackets, and excerpt and summary annotations. Trust Funds also covered the cleaning of the portrait of Rufus Frost I and the restoration of the original frame. This work was done by the highly acclaimed art conservator Nicholas Isaak of Keene. Come on in and see this handsome piece of Marlborough history.

The Friends of the Library again broke all records with their annual book sale. The sale has grown to the point where decisions are being made to adjust the way the sale proceeds to accommodate the great number of books donated. The Friends bid farewell to longtime president, Janet Courchene. Janet has worked tirelessly for the interest of the Library for many years. She has watched over the change of four directors and has given invaluable assistance and encouragement to Library staff and volunteers. We are fortunate she is willing to continue to work on the annual book sale and support any person interested in stepping in as president of the Friends. The Library also welcomed Teresa Horne as a new trustee. The Library could not function without the time and dedication these people volunteer!

Our ongoing program offerings have grown this year with the addition of TRiangle Six, David Aiken's writers' workshop. This is in addition to our regularly scheduled: Library Tea, visit to Friendly Meals, Storytime, Scrapbooking with Lisa Bunce, book discussion with Jane Richards-Jones and our six weeks of Elizabeth Richards Summer Concerts.

In addition to these, for children we have had: Polly Pattison's *White-Tail Deer Watch*, *Carrot Sticks and Strawberries*, a program for toddlers to explore vegetables, 4 weeks of *Mad Science*, a *Teddy Bear Tea*, GameStop Video game program, and summer afternoon movies. Special programs for adults included movie afternoons, Edie Clark's *Baked Beans and Fried Clams* program, Liz Sumner's *LinkedIn for Job Seekers,* the delightful folk music program *Random Acts of Harmony*, and the NH Humanities Council program: *Cows and Communities: How the Lowly Bovine has nurtured New Hampshire through four centuries.*

It is always interesting to review some of the high points of 2010 through the numbers:

- The Library welcomed **70 new patrons**
- The Library had **10,148 visitors**
- Many of those visitors attended one or more of our **94 programs** offered throughout the year
- Patrons took out **18,271 materials compared to 17,506** for 2009
- Patrons requested **775 materials,** through our Inter-Library Loan services, a 27% increase
- Patrons checked out **400 books** from the NH Downloadable Audio Books, compared to 221 last year
- **1,325 people** used the Library's computers in 2010 representing a 25% increase

Be sure to keep a look out in your mailbox for our Library newsletter, and to your computer monitor for our web site, www.frostfreelibrary.blogspot.org, that allows easy access to our events calendars, new materials, databases, NH Downloadable Audio Books, and links to related town and educational resources.

The Library also offers free Wireless access, serving as a "WiFi hot spot." If you have a wireless-compatible laptop computer or handheld device, feel free to come on down to the Library and use our high-speed network, powered by a cable modem.

Thank you for a busy and wonderful 2010. All of us at the Library – the staff, our Trustees, our volunteers, and the Friends – look forward to an equally wonderful 2011!

Kathleen Ash
Director, Frost Free Library

HCS – HOME HEALTHCARE, HOSPICE AND COMMUNITY SERVICES REPORT TO THE TOWN OF MARLBOROUGH JANUARY 1, 2010 TO DECEMBER 31, 2010 ANNUAL REPORT

In 2010 HCS – Home Healthcare, Hospice and Community Services (HCS) continued to provide home care and community services to the residents of Marlborough. The following information represents HCS's activities in over the past twelve months.

SERVICE REPORT

SERVICES OFFERED	SERVICES PROVIDED	
Nursing	673	Visits
Physical Therapy	297	Visits
Occupational Therapy	69	Visits
Medical Social Worker	81	Visits
Home Health Aide	250	Visits
Chronic Care	1,098	Hours
Outreach	2	Visits
Meals-On-Wheels	6,360	Meals
Health Promotion Clinics	11	Clinics
Age in Motion	102	Sessions
Prenatal and Child Health Services	12	Hours

Total Unduplicated Residents Served: 133

Prenatal and well child care, adult day health care, geriatric care management and hospice services are also available to residents. Town funding partially supports these services.

FINANCIAL REPORT

The actual cost of all services provided in 2010 with all funding sources is projected to be $330,686.00.

These services have been supported in the greatest extent possible by Medicare, Medicaid, other insurances, grants and patient fees. Services that were not covered by other funding have been supported by your town.

For 2011, we recommend an appropriation of $8,750.00 for home care services and $2,736.00 for the Meals-On-Wheels program and $500.00 for the Age in Motion Program.

For information about services, residents may call (603) 352-2253 or 1-800-541-4145, or visit www.HCSservices.org.

THE COMMUNITY KITCHEN, INC.

Number of clients served 01/01/10 to 11/30/2010 at the Pantry:
Unduplicated individuals: 4,782
Unduplicated households: 2,039

Number of those who were Marlborough residents:
#Unduplicated individuals: 112
Unduplicated households: 55

Number of above Marlborough clients served who were under age 19: 65
Number of above Marlborough clients served who were over age 59: 33

Number of Pantry boxes distributed 01/01/10 to 11/30/2010: 28,316
Number of those Pantry boxes distributed to Marlborough residents: 930

Number of meals in pantry boxes distributed 01/01/10 to 11/30/2010: 539,316
Number of those meals in pantry boxes distributed to Marlborough residents: 14,580

Estimated dollar cost, per client served, 2009: $72.13
Calculated using $670,650.36 total cash expenses, 10,300 total clients
Estimated dollar cost, per meal served, 2009: $0.76
Calculated using 670,650.36 total cash expenses, 539,316 total meals

Cost to Community Kitchen of pantry meals provided to Marlborough residents, at $.76 per meal through 12/31/2010: $10,080.80

Percentage of total pantry box meals provided to residents of Marlborough: 2.70%

Please note that the numbers provided on this page are actual numbers of January through September only.

Traditionally, The Community Kitchen experiences a tremendous increase in both the number of families served and the number of meals distributed in November and December, due to Thanksgiving and Christmas holidays, cold weather and fuel bills. It is anticipated that at the end of the year over 37,755 pantry boxes will have been distributed in total.

The amount of reimbursement we have requested is based on the actual number for the first three quarters of the year and an estimate of the fourth quarter added together.

MONADNOCK FAMILY SERVICES
ANNUAL REPORT
FOR THE YEAR ENDED JUNE 30, 2010

Monadnock Family Services provided the following services to your town's residents this last year:

Number of clients treated:	105
Children:	32
Adults	64
Seniors:	9
Total # of appointments provided for the above residents:	1,648
Percentage of payments received for services:	60.98%
Discounts based on a resident's ability to pay and other discounts:	$55,066.21
In addition to the above discounts current outstanding and uncollectible resident balances	$46,151.57

NOTES

Minutes of the Town Meeting
Of the Town of Marlborough New Hampshire
Year 2010

Moderator John Fletcher declared the voting polls of the Marlborough Town Meeting open at 1:00 PM on Tuesday, March 09, 2010. He presented the empty ballot box to the election workers and Citizens present and announced that voting could begin. The polls are scheduled to close no earlier than 9:00 PM.

The Moderator convened the deliberative session of the meeting at 7:05 PM. The flags were presented by Croteau and Coutts American Legion Post #24 and Boy Scout Pack 14. The Moderator led those present through The Pledge of Allegiance.

The Moderator requested that the Selectmen's Chairman, Gina Paight, introduce those seated at the head table. Chairman Paight introduced, Selectman John Northcott, Selectman Lawrence Robinson and Town Clerk/Tax Collector Ellen Orkins.

The Moderator asked if there were any objection of those present to hear any reports or information necessary to conduct tonight's meeting from the following non-residents: Selectman's Administrative Assistant Sandra LaPlante, Police Chief Christopher Lyons, Director of the Frost Free Library, Kathleen Ash.

The voice vote was in the affirmative to allow input from Sandra LaPlante, Christopher Lyons and Kathleen Ash.

The Moderator announced that the Presiding Moderator's Rules would govern this evenings meeting. Moderator Fletcher proceeded to explain the rules for the evening, after which the Moderator moved to the Warrant Articles, stating that the meeting was currently operating under Warrant Article 1 and would be doing so until the closing of the polls at 9:00 PM:

Article 1: To choose by ballot all necessary Town Officers for the ensuing year.

Further, the voters are notified that the Town business meeting will begin at 7:00 p.m. to act upon the following:

Article 2: To see if the Town will vote to raise and appropriate One Million Seven Hundred Forty-three Thousand Six Hundred Fifty-seven Dollars ($1,743,657.) which represents the recommended operating budget for the year 2010. The sum does not include the warrant articles addressed.

Motion to move: Gina Paight Seconded: John Northcott

Selectman Paight spoke to her motion.

Selectman Paight noted to those in attendance that a correction needed to be made on page 15 of the annual report, column 5. Selectman Paight asked that the figure $7,500.00 be changed to $75,000.00.

Article 2 continued:
Selectman Paight outlined the details of the budget.

Finding no questions, Moderator Fletcher moved the motion to a voice vote after reading Warrant Article 2.

Voice vote passed in the affirmative.

Article 3: To see if the Town will vote to raise and appropriate the sum of Nine Thousand Dollars ($9,000.00) for the purpose of funding The Community Kitchen. (Majority vote required)

Motion to move: Lawrence Robinson Seconded: John Northcott

Selectman Robinson spoke to his motion, directing those present to page 46 of the Town Report.

Article 3 passed, voice vote in the affirmative.

Article 4: To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Ninety-three Dollars ($2,593.00) for the purpose of funding Monadnock Family Services. (Majority vote required)

Motion to move: Lawrence Robinson Seconded: John Northcott

Selectman Robinson spoke to his motion, this time directing those present to page 45 of the town Report.

Article 4 passed, voice vote in the affirmative.

Article 5: To see if the Town will vote to raise and appropriate the sum of Thirteen Thousand Dollars ($13,000.00) to be added to the Police Cruiser Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Board of Selectmen. (Majority vote required)

Moved: John Northcott Seconded: Lawrence Robinson

Selectman Northcott spoke to his motion.

Article 5 passed, voice vote in the affirmative.

Article 6: To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars ($20,000.00) to be added to the Fire Equipment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Board of Selectmen. (Majority vote required)

Moved: John Manning Seconded: Gina Paight

Article 6 continued:

Fire Chief Manning spoke to his motion.

Article 6 passed, voice vote in the affirmative.

Article 7: To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars ($10,000.00) to be added to the Heavy Equipment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Board of Selectmen. (Majority vote required)

Moved: John Northcott Seconded: Gina Paight

Selectman Northcott spoke to his motion.

Article 7 passed, voice vote in the affirmative.

Article 8: To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand Dollars ($15,000.00) to be added to the Town Reassessment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Selectmen. (Majority vote required)

Moved: Lawrence Robinson Seconded: John Northcott

Selectman Robinson spoke to his motion.

Article 8 passed, voice vote in the affirmative.

Article 9: **To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of building new structures by the Recreation Department and to raise and appropriate the sum of Two Thousand Five Hundred Dollars ($2,500.00) to be placed in this fund and to designate the Selectmen as agents to expend. (Majority vote required)**

Moved: Dean Ferranti Seconded: Lawrence Robinson

Dean Ferranti spoke to his motion.

Article 9 passed, voice vote in the affirmative.

Article 10: **To see if the Town will vote to establish a Police Special Detail Revolving Fund pursuant to RSA 31:95-h for the purpose of paying for all costs for providing specials details. One Hundred percent (100%) of the revenues received from the provision of special details shall be deposited into this Fund and shall be allowed to accumulate from year to year and shall not be considered to be part of the town's general fund balance. The Town treasurer shall have custody of all monies in the fund and shall pay out the same only upon order of the Board of Selectmen (no further town meeting approval required). These funds may be expended only for the purpose of reimbursing the town for any and all costs related to Police Special Details and for the maintenance and upgrade of police vehicles used for special details. (*This proposed article would result in no increase in the amount to be raised by taxes.)* Majority vote required.**

Moved: John Northcott Seconded: Gina Paight

Selectman Northcott spoke to his motion.

Article 10 passed, voice vote in the affirmative.

Article 11: **To see if the Town will vote to approve the following resolution to be forwarded to our State Representative(s), our State Senator, the Speaker of the House, and the Senate President. Resolved: The citizens of New Hampshire should be allowed to vote on an amendment to the New Hampshire Constitution that defines "marriage". (Petitioned Article)**

Moved: Bruce Lyman Seconded: Sue Lyman

Bruce Lyman spoke to his motion.

Mr. Lyman stated that he needed to obtain two more signatures to require a ballot vote on this article.

Being no persons offering to sign document requesting a ballot vote, the Moderator called for a voice vote on Article 11.

Article 11 voice vote held. Motion defeated by voice vote.

Article 12: **To see if the Town will vote to approve the following resolution: Shall New Hampshire" Congressional Delegation be instructed to pursue a new and independent investigation to address thoroughly all of the evidence and unanswered questions related to the events of September 11, 2001. (The record of the vote on this article shall be transmitted by the Town of Marlborough to New Hampshire's congressional Delegation.) (Petitioned Article)**

Moved: Timothy Dziedzic Seconded: Polly Pattison

Timothy Dziedzic spoke to his motion.

Article 12 voice vote held. Motion defeated by voice vote.

Article 13: To hear reports of Town Agents, Auditors, and Committees.

Selectman Gina Paight made the motion to accept all reports in the annual report as previously amended.

Moved: Lawrence Robinson Seconded: John Northcott

Article14: To transact any other business that may legally come before this meeting, or take any action thereon.

John Northcott made the motion to adjorn the business portion of Town Meeting. Seconded by Lawrence Robinson.

The Moderator called the Business Portion of Town Meeting adjorned at 8:05 PM, stating that the polls would remain open until 9:00 PM.

At 9:00 PM, after noting that there were no voters who wished to vote, the Moderator declared the Polls closed.

Counting of the ballots cast began.

Results of Ballots Cast on Official Ballot: Voters on Checklist at beginning of day: 1528

Ballots Cast: 150 Regular Official Ballots and 3 Absentee Ballots

Selectman for Three Years
Vote for 1

Gina Paight 145

Write Ins:
Ron Karvosky 1

Trustee of Trust Funds for Three Years
Vote for 1

Wayne Crowell 150

Treasurer for Three Years
Vote for 1

Barbara B (Bonnie) Johnson 148

Moderator for Two Years
Vote for 1

John F Fletcher 146

Write Ins:
Kris Hill 1
Dan Mitchell 2

Cemetery Trustee for Three Years
Vote for 1

Edwin Woodward, Sr. 146

Supervisor of the Checklist for 6 Years
Vote for 1

Harry Kenney 144

Library Trustee for Three Years
Vote for 1

Teresa Horne 146

Library Trustee for One Year
Vote for 1

Bernard Collins 144

Advisory Budget Committee Member
Vote for 1

Daniel Belluscio 141

Fire Ward for Three Years
Vote for 2

Matthew L Patnode 148
Michael F Laffond 145

Results from voting on the Proposed 2010 Town Ordinance Amendments:

1. Are you in favor of Amendment #1 as proposed by the Planning Board for Town Ordinance Section 10.2.15 Obscene Sign (under 10.2 DEFINITIONS) to delete the phrase "as may be defined by the Board of Selectmen" from the ordinance that currently reads: "a sign or other advertising structure displaying any obscene, indecent, or immoral matter, as may be defined by the Board of Selectmen."

Explanation: This change has been advised by our town attorney to avoid a potential challenge to the language of the zoning ordinance by implying that the ordinance violates First Amendment rights. This change will not prohibit the Board of Selectmen from declaring a sign obscene and denying a permit.

The Planning Board recommends passage of this amendment.

YES: 139 **NO: 8**

2. **Are you in favor of Amendment #2** as proposed by the Planning Board for Town Ordinance Section 10.3.5 Temporary Signs (under 10.3 RESIDENTIAL DISTRICT SIGNS) to add the word "political" to the listed purposes in the paragraph that reads: "These signs are permitted for events conducted for educational, charitable, etc., public and non-profit purposes."

Explanation: This addition has been advised by the our town attorney to recognize that political speech is entitled to the highest level of protection afforded by the First Amendment, and so should be permitted in all zoning districts. (These signs may be subject to a reasonable time limit so long as other temporary signs are also subject to time limits.)

The Planning Board recommends passage of this amendment.

YES: 132 **NO: 12**

3. **Are you in favor of Amendment #3** as proposed by the Planning Board for Town Ordinance Section 10.4.6 Temporary Signs (under 10.4 COMMERCIAL DISTRICT SIGNS) to add the word "political" to the listed purposes in the paragraph that reads: "Events conducted for educational, charitable, and like causes, public and non-profit purposes may have temporary signs for a maximum of forty-five (45) days prior to each event..."

Explanation: This addition has been advised by our town attorney to recognize that political speech is entitled to the highest level of protection afforded by the First Amendment, and so should be permitted in all zoning districts.

The Planning Board recommends passage of this amendment.

YES: 135 **NO: 8**

4. **Are you in favor of Amendment #4** as proposed by the Planning Board for Town Ordinance Section 10.4.2 Building Sign (under 10.4 COMMERCIAL DISTRICT SIGNS) to amend the ordinance to permit a total of two building signs per lot or for each independent business upon a lot, to read as follows: "Two per lot, or for each independent business upon a lot, up to two signs affixed to the exterior of a building is permitted. The top edge of such sign shall not be higher than the roof edge of the building or the highest point of the roof; if there is no ridgepole, the top edge of such sign shall be no higher than the plane of a flat roof. The maximum size permitted shall be one

Results from voting on the Proposed 2010 Town Ordinance Amendments continued:

4. continued:

hundred (100) square feet signboard area, and three fourths (3/4) of the length of the face of the building upon which the sign is affixed if only one sign is used. If two signs are used, the total for both signs cannot exceed eighty (80) square feet in signboard area, and three fourths (3/4) of the length of the face of the building upon which the sign is affixed."

Explanation: The current ordinance permits one sign only per lot or for each independent business upon a lot. This change would assist local businesses.

The Planning Board recommends passage of this amendment.

YES: 129 **NO: 15**

5. **Are you in favor of Amendment #5** as proposed by the Planning Board for Town Ordinance Section 10.4.4 (under 10.4 COMMERCIAL

DISTRICT SIGNS) to amend the ordinance to permit a combination of free-standing and building signs with the dimensions permitted as follows: If a combination of a free-standing and building sign is used, the dimensional requirements are a maximum of 124 square feet and 104 square feet for two building signs and one free-standing sign.

Explanation: The current ordinance allows one free standing sign and one sign affixed to a building. This change would assist local businesses.

The Planning Board recommends passage of this amendment.

YES: 126 **NO: 18**

6. Are you in favor of Amendment #6 as proposed by the Planning Board for Town Ordinance Section 11.3 Adjustments after Hearing (under Section 11 – Zoning Board of Adjustment) to clarify the ordinance by employing language to conform to NH RSA 674:33 and the NH Supreme Court. The new language, which lists five conditions for the granting of a variance, is as follows:

Variances shall conform to existing state law as outlined in RSA 674:33, i(b) and as set forth by the State Supreme Court in its rulings. The granting of a variance shall be based on the following:

1. The variance will not be contrary to public interest.
2. The spirit of the ordinance is observed.
3. Substantial justice is done.
4. The values of the surrounding properties are not diminished.
5. Literal enforcement of the provisions of the ordinance would result in an unnecessary hardship.

Explanation: This language provides each applicant with more clarity in preparing documents in support of their application for a variance, and supports Town efforts to conform to State of NH requirements.

The Planning Board recommends passage of this amendment.

YES: 130 **NO: 12**

Results from voting on the Proposed 2010 Town Ordinance Amendments continued:

7. Are you in favor of Amendment #7 as proposed by the Planning Board to add the following language and requirement to Town Ordinance Section 11.3 (Adjustments after Hearing):

> Time Limits. Any variance or special exception which is granted but not exercised within twelve (12) months after approval becomes void. If an applicant wishes to exercise the variance or exception after twelve months, a new application must be filed.

Explanation: This addition simply limits the time period after a Board decision in case conditions change.

The Planning Board recommends passage of this amendment.

YES: 133 **NO: 11**

Town Meeting was adjourned by Moderator Fletcher at 9:40 PM.

Attest:

Ellen J. Orkins
Town Clerk/Tax Collector

VITAL STATISTICS - MARRIAGES IN 2010

DATE	PERSONS	RESIDENCE
06/05/2010	Loretta J. Simonds	Marlborough
	Donald A. Lord	Peterborough
06/26/2010	Kimberely M. Tocci	Marlborough
	Craig D. Breton	Marlborough
06/26/2010	Catelyn E. Taylor	Marlborough
	Justin H. Corbin	Marlborough
07/31/2010	Melissa A. Ciaramella	Marlborough
	Matthew R. Lake	Marlborough
08/11/2010	Gabrielle A. Gundry	Marlborough
	Kristopher E. Crews	Springfield, MA
08/14/2010	Whitney L. Carlson	Marlborough
	Scott A. Ryan	Marlborough
09/04/2010	Susan L. Britton	Marlborough
	Craig C. Cashman	Marlborough
09/12/2010	Renee M. Bosley	Marlborough
	Mattheas D. Lawrence	Marlborough
09/25/2010	Robin A. Hartwell	Marlborough
	Jack A. Hunter	Marlborough

DATE	PERSONS	RESIDENCE
10/03/2010	Meagan U. Smith	Marlborough
	Nils Ekholm	Marlborough

For details on obtaining a certified copy of a birth, death or marriage, Please call us at (603) 876-4529

VITAL STATISTICS - BIRTHS 2010

DATE	CHILDS NAME & PLACE	PARENTS NAME
01/01/2010	Mason J. Howard Lebanon, NH	Edward Howard Felicia Howard
02/19/2010	Ella E. Salzmann Keene, NH	Charles Salzmann III. Audrey Salzmann
02/22/2010	Alana E. Richardson Keene, NH	Alan Richardson Jr. Tonya Gierloff
03/20/2010	Tyson A. Bouley Lebanon, NH	Ronald Bouley Jr. Larrissa O'Reilly
03/23/2010	Ethan J. Wood Peterborough, NH	Paul Wood Ashley Bleau
04/06/2010	Garrett B. Sander Peterborough, NH	Christopher Sander Joelle Norris
04/13/2010	Jack M. Duverlie Peterborough, NH	Even Duverlie Sarah Duverlie
04/17/2010	Logan R. Goodell Peterborough, NH	Matthew Goodell Cassandra Goodell
04/19/2010	Ainsley M. Blake Keene, NH	Daniel Blake Erica Blake
05/03/2010	Cora L. Wilder Peterborough, NH	Steven Wilder Selena Wilder
05/08/2010	Rachel M. Felegara Keene, NH	Andrew Felegara Leah Felegara
05/15/2010	Olivia G. Grimshaw Peterborough, NH	Angela Grimshaw
06/02/2010	Reid J. Lepple Peterborough, NH	Jay Lepple Tina Lepple
06/13/2010	Ashlee M. White Peterborough, NH	Gary White Jr. Katie Muncil
06/19/2010	Riley A. Hill-Staples Peterborough, NH	Christopher Staples Melissa Hill
06/23/2010	Julien J. Bencivenga Keene, NH	Shalem Bencivenga Forrest Bencivenga
07/09/2010	Liam R. Crosby Keene, NH	Ray Crosby Jr. Tanya Brake
07/11/2010	Nadine P. Neutra Peterborough, NH	Justin Neutra Sarah Neutra
08/05/2010	Khloe J. Guyette Keene, NH	Jason Guyette Kristin Benoit
08/16/2010	Landon D. Washburn Keene, NH	Noah Washburn Amanda Washburn
08/30/2010	Laila A. Dupont Keene, NH	Brittany Dupont
09/19/2010	Graham M.M. Coley Keene, NH	Adrian Coley Stephanie Voudren
09/20/2010	Kingston L.J. Craveiro Keene, NH	Rachel Juniper
09/25/2010	Sophia E. Gagne Keene, NH	Joshua Gagne Deseree Quinn
10/05/2010	Cameron J. Hood Peterborough, NH	Jarrett Hood Terri Hood
10/14/2010	Addisyn J. Pratt Keene, NH	Keith Pratt Erica Pratt
10/22/2010	Tristan S. Peckins Keene, NH	Scott Peckins Jody Peckins
11/01/2010	Dalton J. Marcello Keene, NH	Jennifer Marcello
12/01/2010	Novelleigh S. Bliss Keene, NH	Joan Bliss

VITAL STATISTICS - DEATHS & BURIALS 2010

DEATHS

DATE	NAME	PLACE
01/13/2010	Janice Knight	Keene
01/25/2010	William Hendrickson	Keene
03/09/2010	Dorothy Hurt	Keene
03/28/2010	Patricia Croteau	Keene
04/02/2010	Leo Hickox	Ridgeland, SC
05/07/2010	Frank Gibson	Keene
05/07/2010	Raymond Croteau	Keene
05/19/2010	Julia Hendrickson	Marlborough
07/06/2010	Frank Robinson	Keene
08/18/2010	Lucie Germer	Marlborough
08/18/2010	Dennis Zlamal	Keene
09/18/2010	Glenn Abare	Marlborough
09/24/2010	Robert Bennett	Keene
09/29/2010	Raymond Pratt Jr.	Lebanon
10/06/2010	John Polifrone	Keene
10/08/2010	Ila Walton	Westmoreland
10/25/2010	James Howard	Keene
11/11/2010	Merwyn Packard	Keene
11/17/2010	Sonja Johnson	Marlborough
12/06/2010	Arthur Purdy	Marlborough
12/16/2010	Glover Howe Jr.	Marlborough

BROUGHT IN FOR BURIAL

DATE OF BURIAL	NAME	PLACE
04/24/2010	Dorothy Bugbee	Pine Grove
04/26/2010	Elizabeth H. Thomas	Pine Grove
05/15/2010	Alice M. Hildreth	Pine Grove
05/24/2010	Lisa R. Marazoff	Meetinghouse
06/04/2010	Sarah Desorey	Pine Grove
06/11/2010	Annie E. Jensen	Pine Grove
06/11/2010	Henry F. Jensen	Pine Grove
10/15/2010	Leonora F. Aro	Pine Grove

CEMETERIES IN MARLBOROUGH

Estey

Pine Grove

Graniteville

Meetinghouse

East Cemetery

Mt. Calvary

MARLBOROUGH SCHOOL DISTRICT
2011 WARRANT/BUDGET
2010 SCHOOL REPORTS

Principal's Report

This year, we welcome three wonderful new staff members to Marlborough School. Lisa Angil joins us as our new art teacher; Eugene Kilchewski is our new full-time custodian; and Matthew Castor is our new part-time custodian.

Kindergarten	15
Readiness	5
Grade 1	21
Grade 2	20
Grade 3	19
Grade 4	23
Grade 5	22
Grade 6	18
Grade 7	23
Grade 8	17

Enrollment over 10 years

2001	207
2002	200
2003	211
2004	204
2005	196
2006	203
2007	179
2008	167
2009	180
2010	183

Facility

This past summer, we celebrated the opening of our new school! Hundreds of people toured the halls of this magnificent facility. Channel 8 did a segment on our community's new gem. Everyone is in awe of the natural light, the tasteful designs, the spaciousness, and the new technology. Marlborough has the right to be very proud.

Every system in the new school is currently under warrantee. Anytime a new building of this magnitude is constructed, difficulties arise and adjustments have to be made. Since the beginning of the school year, adjustments have been made to the gym floor, furniture orders, sound systems, HVAC, and the pellet boiler.

The sale of the old building is not yet finalized, so we are financially responsible for its upkeep until an agreement has been reached. This year, the outside locks have been changed, the building has been winterized, and snow has been removed from the roof.

Instructional Programming and Curriculum Development

We are in the second year of implementing our new mathematics systems. Significant changes to the actual curriculum were made over the summer months, as New Hampshire adopted the Common Core.

New initiatives include the implementation of Response to Intervention throughout the school. As of the end of the first semester, K-2 has implemented a strong approach to literacy RtI, grades 3 and 4 remain at work in the area of mathematics, and the middle school has made great strides in managing a much more complicated approach at individualizing education for all children. Personal learning plans are being developed. All students, grade 5 through grade 8, have been assigned an advisor to help students meet their goals and stay organized in all academic arenas.

Dr. Nancy Lory from Keene State College has been working with our staff this year on the implementation and development of strong, relevant personal learning plans. Dr. Lory has also been instrumental in co-leading the Marlborough School--Keene State College partnership that will make Marlborough School an intense lab school for educators.

With the implementation of RtI at Marlborough, our teachers have been using data more than ever. NECAP test data, NWEA test data, as well as several other focused assessments are used regularly to inform our instruction. The data helps us to continuously make adjustments in each child's educational plan.

Integration of Support Systems

In order to provide our students with more practice and reinforcement of essential skills and concepts at each grade level, we continue to provide the following supportive services and programs:

- Title I supplemental reading and mathematics instruction, K-6
- Remedial reading instruction, K-8
- Special Education and Related Services
- Technology integration
- Foreign language instruction (Spanish)

In addition, we use an RtI approach to help all students, wherever they are at in their learning. The middle school students are also followed closely by an advisor.

PBIS (Positive Behavioral Intervention and Supports)

PBIS is basically, behavior RtI. The majority of students fall into tier 1, roughly 80 - 85 percent. We do have some students who need more individualized programs. This year marks the third full year of PBIS implementation. We have spent a good deal of time strengthening our tier 1 (foundation). Much progress has been made with tier 3 (individualized) behavior interventions.

Community Connections and Partnerships
The last Monday of each month, we hold a school-community meeting. During this time, we celebrate the great things students are doing at school and throughout the community. Students who achieve the Student of the Month status are also recognized at this time. Community members are invited to attend.

Marlborough School continues to strengthen its partnership with Keene State College. In addition to this partnership, several Marlborough community members have volunteered to teach classes/seminars to our middle school students in the area of financial literacy, government, and mathematics. Junior Achievement and The Game of Village have been strong additions to our academic programming.

Activities:
We continue to provide many activities which students and parents enjoy and have come to expect:

Acting Out
Drama Club
Fire Prevention Week
Middle School Bowling
KSC Hoops Visit
*Chess
*The Game of Village
Student Council
Student and Citizen of the Month Assemblies
PTA Fall Festival
Grandparents' Pumpkin Carving Day
Turkey Trot
*Junior Achievement
Serving at Friendly Meals
New Hampshire Dance Institute
Holiday Concert
MathCounts
*Math Race Competition - Softseven
Geography Bee
Spelling Bee
Mock Trial
Scholastic Book Fair
American Heritage Tour
New England Heritage Tour
Chorus and Band performances
Marlborough Police Safety presentations for K-8
Monadnock Violence Prevention for Anti-Bullying Programs
Sports: Soccer, Track, Cross-Country, Basketball, Softball, Baseball (club)

*represents new programs/activities in 2010

Conclusion:
This has been a year of change. Not only did we move into a brand new facility, we took a hard look at ourselves and have made many large changes in how we teach children, what we teach them and how we hold them accountable. We have a lot of work to do over the next couple of years, but we are making very good progress.

The changes have not been easy for anyone. Teachers, students and parents alike have experienced growing pains. I am so very proud of everyone who has been involved. I am especially proud of our teachers who have worked so hard to change and adapt.

Change is difficult and this staff has been phenomenal. We have grown as a family in a big way.

Continued thanks to the Marlborough community for your energy and support. You continue to make a huge difference in the lives of our children.

Respectfully submitted,

Reuben Duncan, Principal
Marlborough School

ADMINISTRATOR'S REPORT

Congratulations to the students and staff from Marlborough, who continue to show tremendous academic performance in reading and math on the New Hampshire state assessments released on January 31st. Congratulations and thank you to staff members, who have invested their knowledge, skills, and dedication in assisting students in their learning each day. On the annual state assessments Marlborough had the fourth highest math score among area schools. Of the 14 school districts in the region, Marlborough students also achieved the third highest score in reading. The improvement that has occurred in test scores should not be taken for granted. Continued progress is highly contingent upon open lines of communication between the home and school and a good understanding of what goes on in the school.

Marlborough parents and school board members have set high expectations for our students, demanding not only excellent math, reading and writing programs but also a curriculum that includes critical thinking, social skills, citizenship, health, physical education and the arts. Marlborough School continues to focus on what matters most: the documented progress of each student—personally, socially, physically, and academically.

The new Marlborough school is even better than most imagined. It was almost three years ago, April 8th, 2008 when 446 Marlborough residents, 68% of those present voted to build a new school. As a result of the vision of what could be and the hard work of so many, our students and staff are thoroughly enjoying the wonderful new school that will surely be the pride of this community for years to come. Thanks to the Marlborough School Board, including all those Board members who have served over the past seven years. Certainly no group in Marlborough worked harder than the Marlborough School Board to make the dream of a new school a reality. These board members made several difficult decisions related to their recommendation to build a new school and faced every challenge head on. The end result includes: a bond that is grandfathered under the state building aid program, the magnificent location, the beautiful design, the quality of the construction, the lighting including a high level of natural light, the energy efficient heating system and the wonderful new kitchen area, the amazing gymnasium and stage, the Interactive smart boards, and an active sound system in each classroom, the approximately 20 cubic feet of fresh air for each student each minute which according to research leads to improved student learning, and reduces absences due to illness, good acoustics which are fundamental to consistently high academic performance – especially important when dealing with students with attention issues, this site is less prone to outside noise and as a result should contribute to improved academic performance.

In the 20 years that I have lived in the area I have frequently witnessed Marlborough residents demonstrate tremendous pride in their town. An element of that pride has manifested into the beautiful new Marlborough school. Generations to come will be grateful for the foresight of the citizens of Marlborough and the commitment these same citizens gave to educating their children in this wonderful community. Remember the words of - Benjamin Franklin "An investment in knowledge pays the best interest." Thank you all for that investment.

Several changes on the national level will impact our Marlborough students. One significant change is the new Common Core Standards which were finalized and released in June of 2010, and adopted by the New Hampshire Board of Education in July 2010.

Forty three states have adopted these common grade-level expectations, as the movement to align nationwide what students are learning gains steam. The Common Core is the precursor to the Nationwide Assessment likely to be implemented by 2014.

It is likely that Congress will complete the revision to No Child Left Behind this session. President Obama's recommendations are summarized in the document "Blueprint for Reform" which is posted on the top left corner of the SAU 29 web page. Instead of focusing on schools' ability to achieve adequate yearly progress (as required by NCLB), the blueprint sees preparing college and career ready students as the goal, with accountability based on student growth over time. No longer would federal law require only measurement of where students scored in a single year; instead, students would be assessed on both their status and their year-to-year growth.

At the State level, House Bill 1523, the Bullying Bill has been enacted into law. As mandated by this law Marlborough has adopted a written policy prohibiting bullying, harassment, intimidation and cyberbullying.

The law mandates investigations of bullying, harassment, intimidation or cyberbullying and must be initiated within five school days of a reported incident. The law also requires school districts to provide training on preventing, identifying and responding to incidents of bullying, harassment, intimidation or cyberbullying. The training must be provided to school employees, volunteers, parents, and employees of any company under contract with a school who will have significant contact with students. We have to offer the training by the end of April, with annual training thereafter. In order to comply with the law, Marlborough must also provide an educational program for students and parents related to bullying issues.

Marlborough students are doing well at Keene High School for example, the overall attendance rate at KHS is 95.09%. Marlborough's overall attendance rate is 95.60%.

Marlborough seniors reported plans to attend post-secondary educational institutions last spring. These schools included: University of New Hampshire, River Valley Community College, University of Maine – Farmington, Babson College, Hesser College, Champlain College, Castleton State College, Johnson & Wales University, Hobart & William Smith, Central Maine Community College, Keene Beauty Academy, and Keene State College.

At least one Marlborough student participated in each of the following Keene High School extra-curricula activities: Alpine Skiing, Boys Basketball, Boys Basketball JV, Boys Basketball Varsity, Boys Cross Country, Boys Lacrosse JV, Boys Lacrosse Varsity, Boys Soccer Varsity, Boys Track, Chorus, Dance Team, Destination Imagination, Drama Club, Field Hockey, Football, Football JV, Football Varsity, Girls Basketball, Girls Basketball JV, Girls Lacrosse, Girls Soccer, Girls Soccer JV, Girls Track, Key, Latin Club, Mock Trial, National Art Honor Society,

National Honor Society, Softball JV, Softball Varsity, Spirit, Free Tibet, Students for Peace, and Ushers.

The constructive working relationship between the school board and staff continues to promote continuous school improvement. This is facilitated by good communication between the staff and board and by board members' recognition of, and positive interaction with the staff.

We invite you to visit Marlborough School, attend a school-related activity, or participate in a school board meeting; we encourage you to attend the Annual District Meeting on Tuesday, March 1, 2011 at 7:00 p.m. Thank you for your support of Marlborough's children and their education.

Wayne Woolridge
Marlborough Superintendent

MARLBOROUGH GRADUATES 2010

GRADE 8

Dustin Bills
Mason Blanchard
Lydia Crofut
Shelby Fitzgerald
Austin Furlong
Tylah Hagan
Brian Hendrickson
Cantrell Johansen
Allison Klotzbier
Megan Macie
Sydney Mitchell
Jacqueline Murray
Jason Nichols
Theodore Proctor
Katlyn Scheffler
Colby Way
Brode Willbarger

GRADE 12

Katelyn Andrews
Kaitlan Bailey
Dillon Belletete
Gabriel Belluscio
Michael Blanchard
Faith Bunker
Bryce Caldwell
Deanna Cavalliere
Courtney Comtois
Hanna Deem
Adrienne DiCiacomo
Kobie Filz
Derek Forcier
Thomas Fox
Cameron LaPointe
Jacob Martineau
Alison McMahon
Alden Mead
Amber Morse
Gaelyn Spencer
William Starkey
Samantha Thayer
Randall Watson

OFFICERS, TEACHERS AND EMPLOYEES OF THE MARLBOROUGH SCHOOL DISTRICT

John F. Fletcher, Moderator
Susan A. Bemis, Clerk
Barbara Johnson, Treasurer

SCHOOL BOARD

Michael Briggs	Term Expires 2012
Kristen Hill	Term Expires 2012
Julie E. Farhm	Term Expires 2011
Twain Braden	Term Expires 2013
Lisa Mitchell	Term Expires 2011

ADMINISTRATION

Wayne E. Woolridge	Co-Superintendent
William B. Burney	Co-Superintendent
John R. Harper	Business Administrator
Timothy L. Ruehr	Business Administrator-Towns
Paul R. Cooper	Director of Human Resources
Catherine Woods	Director of Special Education
Meredith Cargill	Director of Curiculum & Assessment

STAFF

	DEGREE	EXPERIENCE
Reuben Duncan	M.Ed.	12 years
Lisa Angil	M.Ed.	10 years
Robert Baker	B.S.	30 years
Beth Beaudin	M.A.T.	19 years
Jeanne Butler	B.S.	9 years
Vivian Chiang Nielson	B.S.	20 years
Patrick Clark	M.Ed.	7 years
Richard Comerford	M.Ed.	10 years
Donna Dearth	M.Ed.	28 years
Robin Fairfield	B.S.	13 years
Libby Gannett	B.S.	3 years
Diane Goodman	M.Ed.	15 years
Gilda Goodrich	M.Ed.	8 years
Christine LaClair	M.Ed.	30 yers
Rilda Letourneau	B.S.	24 years
George Mason, Jr.	B.S.	34 yers
Patricia Murphy	M.Ed.	37 years
Cheri Nutting	B.S.	3 years
Susan Pomasko	M.Ed.	17 years
Joyce Puleo	B.S.	21 years
Lindsay Quist	B.A.	7 years
Audrey Salzmann	B.A.	9 years
Kristen Snowman-Shelley	M.Ed.	22 years
Jay Gaudry	Secretary	
Loretta Palmisano	School Nurse, B.S.N.	
Amy Trippodi	Academic Evaluator	
Lois Sellers	Speech Therapist	
Ann Bunce	Psychologist	
Pam Prentiss	Occupational Therapist	
Marianne Van Valkenburg	Title I	
Melissa Stroshine	Library Aide	
Sandra Forgue	Special Education Tutor	
Darlene Harde	Special Education Tutor	
Zachary Hart	Special Education Tutor	
Meredith Hines	Special Education Aide	
Bryan Johnston	Special Education Tutor	
Susan Mastronunzio	Special Education Tutor	
Wendy Ross-Etheridge	Special Education Tutor	
Staci Willbarger	Special Education Tutor	
Dawn Kennedy	Food Service	
LisaPollock	Food Service	
Eugene Kilchewski	Custodian	
Robert Nolan	Custodian	
Matthew Castor	Custodian Part-time	

**** FOR PRINTING PURPOSES ONLY. SUBJECT TO CHANGE PRIOR TO FINAL POSTING****

STATE OF NEW HAMPSHIRE SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Marlborough School Gymnasium in said district on the 1st day of March, 2011, at 7:00 o'clock in the evening to act upon the following articles:

ARTICLE 1: To hear the reports of agents, auditors, committees, or officers chosen, and to pass any vote relating thereto.

ARTICLE 2: To see if the District will vote to raise and appropriate $5,586,442 for the support of schools, for the salaries for school district officials and agents, and for the statutory obligations of the District; or to take any other action in relation thereto. This article does not include appropriations voted in other warrant articles. *(The Marlborough School Board supports favorable action on this warrant article.)*

ARTICLE 3: To see if the District will vote to approve the cost items included in the collective bargaining agreement reached between the Marlborough School Board and the Marlborough Education Association which calls for the following increases in salaries and benefits:

YEAR	ESTIMATED INCREASES
2011-12	$48,731
2012-13	$38,190
2013-14	$46,812
2014-15	$52,538

and further to raise and appropriate the sum of $48,731 for the 2011-2012 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year. *(The Marlborough School Board supports favorable action on this warrant article.)*

ARTICLE 4: To transact any other business that may legally come before the meeting.

Given under at hands at said Marlborough, this 27th day of January, 2011.

MARLBOROUGH SCHOOL BOARD

Michael Briggs, Chair
Twain Braden
Kristen Hill
Lisa Mitchell
Julie E. Farhm

STATE OF NEW HAMPSHIRE
SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Marlborough Elementary School Gymnasium in said District on the 8th day of March, 2011, at 1:00 in the afternoon to bring in your votes for the election of school district officers. The polls will open not later than 1:00 p.m., nor close earlier than 9:00 p.m.

ARTICLE 1: To choose all necessary school district officers:

Two School Board Members for three-year terms
A Clerk for two-year term
A Moderator for two-year term
A Treasurer for two-year term

Given under our hands at said Marlborough, this 27th day of January, 2011.

MARLBOROUGH SCHOOL BOARD

Michael Briggs, Chair
Twain Braden
Kristen Hill
Lisa Mitchell
Julie E. Farhm

COMPLIANCE STATEMENT

This school district receives federal financial assistance. In order to continue receiving such federal financial assistance, this school district will not discriminate in their educational programs, activities or employment practices on the basis of race, language, sex, age, or handicapping condition, under the provisions of Title IX of the 1972 Educational Amendments; Section 504 of the Rehabilitation Act of 1973.

Complaints regarding compliance with Title IX regulations should be submitted in writing to the Title IX liaison for School Administrative Unit 29, the Human Resources Director, 34 West Street, Keene, New Hampshire.

Complaints regarding compliance with Rehabilitation Act of 1973 - Section 504 should be submitted in writing to the Director of Special Education, 34 West Street, Keene, New Hampshire.

Wayne E. Woolridge
Co-Superintendent of Schools

MARLBOROUGH SCHOOL DISTRICT
2010-2011 PROPOSED BUDGET

EXPENDITURE ACCOUNTS	2009-10 ACTUAL	2010-11 BUDGET	2011-12 PROPOSED BY SCHOOL BOARD
1100 REGULAR INSTRUCTION			
Teachers's Salaries	$891,082	$941,058	$920,124
Teacher's Aide	$0	$0	$0
Substitues' Salaries	$20,099	$12,375	$15,000
Benefits	$343,614	$392,477	$417,022
Purchased Service (science)	$2,500	$2,500	$2,500
Repairs to Equipment	$710	$740	$600
Mileage	$1,163	$1,000	$0
Supplies	$16,122	$22,445	$21,576
Textbooks	$34,778	$18,575	$23,411
New Equipment	$45	$2,740	$4,956
New/Replacement Furniture	$103	$0	$0
High School Tuition (59@$10,611)	$629,553	$626,049	$617,232
TOTALS	**$1,939,769**	**$2,019,959**	**$2,022,421**
1200 SPECIAL EDUCATION			
Teachers' Salaries	$99,281	$113,813	$113,813
Aide's Salary	$17,543	$17,762	$17,880
Tutors' Salaries	$106,796	$113,786	$114,466
Benefits	$58,278	$65,217	$68,649
Tuition-Elementary Out of District	$188,249	$252,442	$149,017
Teaching Supplies	$300	$310	$250
Print Media	$351	$507	$0
New Equipment	$605	$335	$335
Tuition-Preschool	$56,281	$68,901	$26,040
Tuition - High School (16@$20,315)	$363,130	$325,040	$256,296
Tuition - High School Out-of District	$464,626	$535,400	$558,000
TOTALS	**$1,355,440**	**$1,493,513**	**$1,304,746**
1400 CO-CURRICULAR			
Co-curricular/Athletic Salaries	$8,500	$9,500	$9,700
Benefits	$1,102	$1,519	$1,656
Assemblies	$5,974	$6,914	$7,066
Officials	$2,860	$3,520	$4,160
Supplies	$1,093	$1,433	$1,582
Awards	$1,100	$1,245	$1,250
Athletic/Cocurricular Equipment	$359	$605	$410
Athletic/Cocurricular Dues	$4,588	$7,377	$8,332
Athletic Uniforms	$1,499	$1,300	$2,280
Extended School Year	$1,954	$2,319	$2,927
TOTALS	**$29,029**	**$35,732**	**$39,363**
2110 ATTENDANCE SERVICES			
Salaries	$200	$200	$200
TOTALS	**$200**	**$200**	**$200**
2120 GUIDANCE SERVICES			
Guidance Salary & Benefits	$83,325	$88,936	$90,319
Testing	$3,587	$4,175	$4,075
Supplies	$68	$153	$122
Dues	$155	$255	$240
Evaluation and Placement	$20	$3,500	$3,500
TOTALS	**$87,155**	**$97,019**	**$98,256**

EXPENDITURE ACCOUNTS	2009-10 ACTUAL	2010-11 BUDGET	2011-12 PROPOSED BY SCHOOL BOARD
2130 HEALTH SERVICES			
Nurse Salary & Benefits	$44,807	$46,602	$46,615
Supplies	$894	$900	$900
Equipment Repair	$60	$90	$90
Dues	$0	$0	$0
TOTALS	**$45,761**	**$47,592**	**$47,605**
2140-2160 STUDENT SERVICES			
Psychological Services	$23,560	$15,560	$20,200
Speech Services	$41,169	$47,025	$46,736
Physical Therapy	$1,825	$0	$2,000
Occupational Therapy	$14,841	$15,400	$15,604
TOTALS	**$81,395**	**$77,985**	**$84,540**
2210 STAFF DEVELOPMENT			
Curriculum/Continum Salaries	$2,220	$2,400	$2,400
Benefits	$345	$446	$417
Course Reimbursement	$6,985	$7,000	$7,000
Management Development	$75	$1,500	$1,500
In-Service Training	$1,856	$1,550	$1,550
Staff Development	$1,850	$2,800	$2,800
Travel	$127	$0	$0
TOTALS	**$13,458**	**$15,696**	**$15,667**
2220 MEDIA SERVICES			
Media Generalist Salary	$20,112	$22,666	$39,666
Library Aide Salary	$8,372	$9,053	$0
Benefits	$2,291	$2,528	$27,057
Media Membership	$0	$0	$0
Equipment Repair	$0	$0	$0
Library Supplies	$235	$400	$300
Library Books/Periodicals	$4,021	$4,588	$4,713
Software	$599	$599	$599
Equipment	$110	$0	$0
TOTALS	**$35,740**	**$39,834**	**$72,335**
2229 CONSULTATION TO STAFF			
Special Education Consultation	$165	$2,520	$3,000
TOTALS	**$165**	**$2,520**	**$3,000**
2310 SCHOOL BOARD/SAU			
Salaries-School Board	$5,500	$5,500	$5,500
Stenographer Services	$1,075	$1,400	$1,400
Benefits	$528	$551	$551
Advertising	$101	$800	$800
School Board/Treasurer Expenses	$872	$1,800	$1,800
NH School Boards Association	$3,012	$3,050	$3,072
Salary-District Treasurer	$2,593	$2,594	$2,594
District Meeting Officials	$490	$640	$640
Legal & Audit Services	$10,318	$11,375	$11,770
Legal Services-Negotiations	$0	$0	$0
SAU #29	$176,537	$169,619	$179,712
TOTALS	**$201,026**	**$197,329**	**$207,839**

EXPENDITURE ACCOUNTS	2009-10 ACTUAL	2010-11 BUDGET	2011-12 PROPOSED BY SCHOOL BOARD
2410 SCHOOL ADMINISTRATION			
Principal's Salary	$73,500	$75,705	$77,219
Secretary's Salary	$34,952	$37,024	$40,263
Administrative Stipend	$1,200	$800	$800
Benefits	$39,128	$41,579	$46,531
Telephone	$3,439	$4,000	$4,000
Postage	$1,570	$1,400	$1,400
Printing	$438	$400	$400
Mileage	$0	$500	$500
Supplies/Equipment	$1,608	$3,300	$3,300
Professional Dues	$860	$560	$715
Graduation Supplies	$626	$1,000	$980
TOTALS	**$157,321**	**$166,268**	**$176,108**
2600 BUILDING SERVICES			
Custodians' Salaries	$61,194	$64,750	$62,920
Custodians' Benefits	$45,750	$45,267	$47,683
Water/Sewer	$1,978	$4,000	$3,800
Rubbish Removal	$2,820	$3,800	$3,800
Maintenance Services	$29,898	$18,800	$18,450
Building Projects	$2,750	$0	$0
Insurance	$5,820	$9,000	$12,500
Custodial Supplies	$5,971	$6,400	$6,400
Building Materials	$497	$2,500	$2,000
Electricity	$25,437	$37,500	$48,000
Fuel Oil/Gas	$29,111	$38,000	$38,500
Equipment	$409	$500	$250
TOTALS	**$211,635**	**$230,517**	**$244,303**
2700 PUPIL TRANSPORTATION			
Regular Transportation-Elementary	$82,122	$84,597	$87,147
Regular Transportation-High School	$27,373	$28,198	$29,048
Special Transportation-Elementary	$24,442	$30,000	$30,000
Special Transportation-High School	$8,420	$0	$7,500
Athletic Transportation	$7,049	$6,900	$8,000
Field Trips	$2,571	$4,000	$3,500
TOTALS	**$151,977**	**$153,695**	**$165,195**
2800 TECHNOLOGY			
Equipment Repair & Service	$1,993	$3,122	$2,122
Equipment Lease	$11,765	$12,168	$0
Supplies	$348	$659	$488
Software	$7,636	$6,037	$3,578
New Equipment	$0	$0	$0
TOTALS	**$21,742**	**$21,986**	**$6,188**
3000 OTHER EXPENSES			
Student Loan Reim	$3,000	$3,000	$3,000
Criminal Record/Physical Reim	$1,254	$1,000	$1,000
Trust Funds/Scholarships	$5,790	$4,000	$4,000
TOTALS	**$10,044**	**$8,000**	**$8,000**

EXPENDITURE ACCOUNTS	2009-10 ACTUAL	2010-11 BUDGET	2011-12 PROPOSED BY SCHOOL BOARD
5100 DEBT SERVICE			
Principal Payment	$775,941	$739,654	$710,174
Interest Payment	$43,138	$76,822	$110,502
TOTALS	**$819,079**	**$816,476**	**$820,676**
5200 FUND TRANSFERS			
School Lunch	$19,796	$100,000	$100,000
Federal Programs	$0	$170,000	$170,000
Capital Projects	$0	$0	$0
Expendable Trust	$0	$0	$0
Extended School Program	$0	$0	$0
TOTALS	**$19,796**	**$270,000**	**$270,000**
GRAND TOTALS	**$5,180,728**	**$5,694,321**	**$5,586,442**

ESTIMATED REVENUES	2009-10 ACTUAL	2010-11 BUDGET	2011-12 PROPOSED
Reserved Fund Balance	$0	$0	$0
Unreserved Fund Balance(Reduce Taxe	$404,519	$218,842	$400,000
Local Property Tax	**$2,455,704**	**$2,955,043**	**$2,944,806**
Interest	$2,058	$2,100	$1,800
Lunch Local	$0	$55,000	$55,000
Trust Funds-Scholarships	$5,790	$4,000	$4,000
Shared Teacher Reimbursements	$63,625	$69,575	$0
Other Local Revenue	$8,800	$4,500	$4,500
NH Adequacy Grant/Equity Grant	**$1,191,092**	**$1,182,556**	**$978,520**
NH Property Tax	**$416,576**	**$425,112**	**$446,131**
NH Building Aid	$364,119	$348,581	$336,382
NH Catastrophic Aid	$165,536	$194,012	$180,303
NH Child Nutrition	$0	$2,000	$2,000
Medicaid Reimbursement	$89,815	$35,000	$35,000
Lunch-Federal	$0	$28,000	$28,000
Federal Projects	$0	$170,000	$170,000
Transfer from Capital Reserve Fund	$231,433	$0	$0
TOTALS	**$5,399,067**	**$5,694,321**	**$5,586,442**
Budget Increase		**-$107,879**	**-1.89%**
Property Tax Increase		**$10,782**	**0.32%**
Tax Rate Increase			**$0.0532**
Tax Increase on home assessed for $100,000			**$5.32**

MARLBOROUGH SCHOOL DISTRICT
SCHOOL TAX INFORMATION

SCHOOL TAX HISTORY	Year	Rate	Total School Tax	State Education Aid	% Tax Change
projected	**2011-12**	**16.24**	**$3,390,937**	**$978,520**	**0.30%**
	2010-11	$16.20	$3,371,683	$1,182,556	17.4%
	2009-10	$13.80	$2,872,280	$1,191,092	3.1%
	2008-09	$13.38	$2,786,626	$1,176,587	-11.3%
	2007-08	$15.20	$3,141,622	$1,176,587	21.3%
	2006-07	$12.71	$2,589,486	$888,097	3.8%
	2005-06	$17.72	$2,493,578	$889,728	6.2%
	2004-05	$16.98	$2,347,363	$916,241	23.1%
	2003-04	$13.92	$1,906,127	$1,051,066	

MARLBROUGH SCHOOL DISTRICT
SUPPLEMENTAL INFORMATION REQUIRED PER RSA 32:11-a
DETAIL OF ACTUAL EXPENDITURES
AS A RESULT OF SPECIAL EDUCATION SERVICES

	2008-09 ACTUAL	2009-10 ACTUAL
REVENUE		
State Equity Aid for Special Ed.	$190,665	$105,773
IDEA Entitlement Grant	$41,364	$29,588
Medicaid Reim.	$53,182	$89,815
Catastrophic Aid	$99,329	$165,536
TOTAL REVENUE	$384,540	$390,712
EXPENSE		
Instruction	$1,060,815	$1,373,876
Service	$119,145	$79,784
Transportation	$17,199	$32,862
IDEA Entitlement Grant	$41,364	$29,588
TOTAL EXPENSES	$1,238,523	$1,516,110
NET EXPENSE	$853,983	$1,125,398

MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING OF THE MARLBOROUGH SCHOOL DISTRICT
MARCH 02, 2010

Meeting called to order at 7:10 pm, by the Moderator John Fletcher. The Moderator led the Pledge of Allegiance to our country's flag and introduced staff
members and visiting officials. The Moderator asked the meeting for approval to
allow them to speak. He outlined the rules for the conduct of the meeting. Chairman,
Michael Briggs introduced the School Board.

ARTICLE 1: On the motion of Julie Farhm, supported by Lisa Mitchell, to hear the reports of agents, auditors, committees, or officers chosen, and to pass any vote relating thereto. This article was passed over on the motion of David Durocher, supported by Bill Heyman until the town reports had been delivered to the meeting.

ARTICLE 2: Motion of Michael Briggs, supported by Kris Hill, to see if the District will vote to raise and appropriate $5,614,721. for the support of schools, for the salaries for the school district officials and agents, and for the statutory obligations of the District; or to take any other action in relation thereto. This article does not include appropriations voted in other warrant articles.

Amendement to Article 2: on a Motion of Rich Comerford, supported by Tim Bollinger to amend Article 2, to amend the proposed budget to see if the District will vote to raise and appropriate an additional $79,600 for the salary and benefits of an additional regular instruction position, bringing the total regular education instruction positions to 12. Petition required.

Yes - 30
No - 15

ARTICLE 2 as amended ; Voted favorably by accalamation on the motion of Rich Comerford, supported by Tim Bollinger, to see if the District will vote to raise and appropriate $5,694,321. for the support of schools, for the salaries for the school district officials and agents, and for the statutory obligations of the District; or to take any other action in relation thereto. This article does not include appropriations voted in other warrant articles. This amendment passed by paper ballot.

ARTICLE 3: Voted favorably by acclamation on the motion of Michael Briggs, supported by Robert Hill, to see if the District will vote to raise and appropriate a supplemental appropriation of $130,000 for additional costs related to special education for the current school
year; and further authorize the transfer of said amount, $130,000,
from the capital projects fund. This amount is available from interest
earned on bond proceeds from the New Marlborough School Project;
any funds in excess of the current general fund deficit will be used as
general surplus to reduce taxes; or take any other action in relation
thereto.

ARTICLE 4: Voted favorably by acclamation on the motion of Michael Briggs, supported by Robert Hill to transact any other business that may legally come before the meeting.

ARTICLE 1: Voted favorably by acclamation on the motion of Julie Farhm, supported by Lisa Mitchell, to hear the reports of agents, auditors, committees, or officers chosen, and to pass any vote relating thereto.

A RESOLUTION
Adopted March 2, 2010

WHEREAS, Robert W. Hill has served the School District of Marlborough as a school board member for five years, two of those years with distinction as vice chairperson; and,

WHEREAS, Robert W. Hill served on the Marlborough Scholarship/Financial Aid Committee for five years; and,

WHEREAS, Robert W. Hill served on the Marlborough Safety Committee for five years, and worked tirelessly on solving facilities issues at the Marlborough School; and,

WHEREAS, Robert W. Hill has served on the Technology Committee for four years; and,

WHEREAS, Robert W. Hill has been a loyal advocate for the teachers of Marlborough School; and,

WHEREAS, Robert W. Hill has always conducted his duties diligently and promptly, and has given his time and expertise in a manner truly reflecting his genuine interest in the Town of Marlborough, its children and the future; and,

WHEREAS, Robert W. Hill's commitment to education has been evidenced by his willingness to talk with, and listen to, community members to become better informed as to the needs and wants of the community; and,

WHEREAS, Robert W. Hill has held high expectations for himself and other board members relative to the decision making and policy development processes; and,

WHEREAS, Robert W. Hill worked diligently to bring about a solution to mounting facilities issues and worked tirelessly to pass a bond for the new Marlborough School; and further actively served on the building committee to insure quality construction of the new home for future students and staff; and,

WHEREAS, Robert W. Hill is experienced, knowledgeable and dedicated; he will be missed; now, therefore, be it

RESOLVED, that the School District of Marlborough, in grateful acknowledgement of Robert W. Hill's numerous contributions, honor itself by causing a copy of this resolution to be spread upon the records of the District as a permanent tribute to Mr. Hill, and that a copy of this resolution be presented to Mr. Hill.

THE MARLBOROUGH
SCHOOL DISTRICT

Voted favorably by acclamation on the motion by John Northcott, supported by Bill Heyman, that no further business to legally come before the meeting, to adjourn at 8:25pm.

Respectfully Submitted,
Susan Bemis

/s/ Susan Bemis
School District Clerk

MINUTES OF THE MARLBOROUGH SCHOOL DISTRICT MEETING FOR THE ELECTION OF OFFICERS

MARCH 09, 2010

At a legal meeting of the voters of the town of Marlborough, Cheshire County, State of New Hampshire, held on Tuesday, March 09, 2010 the following votes of those present and qualified to vote for Marlborough School District officials were, by them in open meeting, given to the Moderator, and said Moderator, in said meeting, in the presence of the Clerk and other election officials, and assisted by them, sorted and counted said votes and after the counting, was completed made a public declaration of the whole number of votes cast, with the name of every person voted for and the number for each person as followed:

NUMBERS OF NAMES ON REGULAR CHECKLIST		1528
TOTAL NUMBER OF MARLBOROUGH SCHOOL DISTRICT BALLOTS CAST	REGULAR	150
	ABSENTEE	3

MEMBER OF THE SCHOOL BOARD (Three Years)

Twain Braden	124

A true copy of record attest:

/s/Susan A. Bemis
Susan A. Bemis
School District Clerk

MINUTES OF THE MARLBOROUGH SCHOOL DISTRICT
SPECIAL WARRANT ARTICLE
September 9, 2010

Meeting called to order at 7:05 pm, by the Moderator John Fletcher. The
Moderator led the Pledge of Allegiance to our country's flag and introduced staff
members and visiting officials. Chairman, Michael Briggs introduced the School Board.

ARTICLE 1: To see if the School District will vote to authorize the School Board to enter into an agreement with Southwestern Community Services for the sale of the Marlborough School located at 23 School Street, for a sale price of Fifty Thousand Dollars ($50,000), the terms of the agreement to require the payment of a $5,000.00 non-refundable deposit by the buyer, with a right of rescission for the buyer existing until a date certain to be determined by the School Board, but no later that October 31, 2011. The proceeds of the sale to be returned to the taxpayers of the District.

Amendement to Article 1: Voted favorably by acclamation on a motion of Jeff Miller, supported by Jean Butler to amend Article 1, to be inserted after "23 School Street",..."with a permanent, legally binding agreement that it is for the purpose of elderly housing of residents ages 55 or older"

Amendment to Article 1: Voted favorably by acclamation on the motion of Ed Goodrich, supported by John Northcott to amend Article 1, to be inserted after "October 31, 2011",..."that the district retain the property that includes the access road, Knight Lane, and the land east of said lane".

ARTICLE 1 as amended: Voted favorably by acclamation on a motion of Mike Briggs supported by Julie Farhm to see if the School District will vote to authorize the School Board to enter into an agreement with Southwestern Community Services for the sale of the Marlborough School located at 23 School Street, with a permanent, legally binding agreement that it is for the purpose of elderly housing of residents ages 55 or older for a sale price of Fifty Thousand Dollars ($50,000), the terms of the agreement to require the payment of a $5,000.00 non-refundable deposit by the buyer, with a right of rescission for the buyer existing until a date certain to be determined by the School Board, but no later that October 31, 2011. That the district retain the property that includes the access road, Knight Lane, and the land east of said lane. The proceeds of the sale to be returned to the taxpayers of the District.

Voted favorably by acclamation on the motion by Mike Briggs, supported by Julie Farhm, that no further business to legally come before the meeting, to adjourn at 7:40 pm.

Respectfully Submitted,

/s/ Susan Bemis

Susan Bemis, School District Clerk

REPORT OF SCHOOL DISTRICT TREASURER

for the

Fiscal Year July 1, 2009 to June 30, 2010

Marlborough School District

SUMMARY

Cash on hand July 1, 2009 (Treasurer's bank balance)		$ 9,811,947.22
Received from Selectmen (Include amounts actually received):		
Current Appropriation	$ 2,782,280.00	
Deficit Appropriation	_____	
Balance of Previous Appropriations	_____	
Advance on Next Year's Appropriations	_____	
Revenue from State Sources	$ 1,897,922.38	
Revenue from Federal Sources	_____	
Received from Tuitions	_____	
Received as Income from Trust Funds	$ 12,170.00	
Received from Sale of Notes & Bonds (Principal only)	_____	
Received from Capital Reserve Funds	_____	
Received from all Other Sources	$ 235,653.20	
Total Receipts		$ 5,018,025.58
TOTAL AVAILABLE FOR FISCAL YEAR (Balance & Receipts)		$ 14,829,972.80
LESS SCHOOL BOARD ORDERS PAID		($ 12,372,944.34)
BALANCE ON HAND JUNE 30, 2010 (Treasurer's Bank Balance)		$ 2,457,028.46

Barbara A. Johnson

District Treasurer

AUDITORS' CERTIFICATE

This is to certify that we have examined the books, vouchers, bank statements, and other financial records of the treasurer of the School District of Marlborough of which the above is a true summary for the fiscal year ending June 30, 2009, and find them correct in all respects.

Auditors: _____

Date: _____, _____ _____